# **Fremont Police Department**

## Training Plan – FY 2021/2022

**Training Plan for <u>Sworn</u> Employees** 

Mission Statement: "Public Safety though Professional Law Enforcement" Vision Statement: "A continuing Tradition of Excellence"

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#### ANNUAL TRAINING PLAN

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#### **INTRODUCTION**

The Fremont Police Department Training Plan (FY 21/22) represents the department's good faith intentions to achieve the listed training goals. It should be noted that unanticipated factors (budget constraints, epidemics, emergencies, etc.) may create challenges and/or impact the department's ability to implement some portions of this plan. Recognizing the importance of the listed training topics and concepts, the department will make every reasonable effort to complete each identified training objective.

This Training Plan has been produced in recognition of the Fremont Police Department's ongoing commitment to provide professional, ethical and responsible law enforcement service to our community. This training plan was developed in accordance with the department's Training Policy.

#### BACKGROUND

As stated in the department's Training Policy, "The Department seeks to provide ongoing training and encourages all personnel to participate in advance training and formal education on a continual basis. Training is provided within the confines of funding, requirements of a given assignment, staffing levels, and legal mandates. Whenever possible, the Department will use courses certified by the California Commission on Peace Officer Standards and Training (POST).

The Fremont Police Department has historically prioritized training as one of the department's core responsibilities. Our training objectives are to enhance the level of law enforcement service to the public, increase technical expertise and overall effectiveness of our personnel, maintain knowledge on current laws and techniques and provide continued professional development of department staff.

Law enforcement experienced several challenges in recent years. Calls for increased accountability, transparency and professionalism highlighted the need for FPD to ensure our policy, practice and training align with evolving public expectations and the law.

Fortunately, the Fremont Police Department is a progressive police agency. Over the years, forward thinking leadership ensured our department satisfies many of the training expectations currently being requested by the public. Our department has anticipated legislative mandates and is taking proactive steps to meet or exceed requirements. With a well-established tradition of going beyond minimum training standards, the Fremont Police Department will build upon past

training objectives and utilize input from our community and professional sources to enhance training for our staff.

#### TRAINING NEEDS ASSESSMENT – FY 21/22

The FY 21/22 Training Plan was developed utilizing multiple sources with the objective of creating a comprehensive plan. The first step toward developing this Training Plan was to convene a **Training Needs Assessment Committee.** The committee met on June 16, 2021 and was comprised of internal subject matter experts who provided feedback and training suggestions based on their knowledge, experience and expertise. Additionally, administrative staff provided input after reviewing professional articles, presentations and guidebooks. Other sources utilized to develop the Training Plan included soliciting input from our community, utilizing information from professional organizations, including information from professionals, outside source training courses, and incorporating legal updates. Please reference the section below for additional details of sources used to create this Training Plan. The list is not comprehensive and should be considered a summary of the various resources that were utilized.

INFORMATION TYPE	RESOURCE	NOTES
Community	<ul><li>Community survey</li><li>District meetings</li></ul>	Review for community feedback.
Internal Training Assessments	<ul> <li>Employee Survey</li> <li>Fremont PD Subject Matter Experts (SME)</li> <li>Fremont PD Command Staff</li> </ul>	<ul> <li>In order to understand the training needs of our employees, we send out an annual survey to the officers to identify their training needs. Our department is fortunate to have subject matter experts who understand the importance of training and preparation.</li> <li>On June 16th of 2021 multiple SMEs met and assessed the department's training needs for FY 21/22. FPD Command Staff also provided input and suggestions.</li> <li>Our department values information learned from incident debriefs and after-action discussions to improve and guide training objectives.</li> </ul>

Legal Updates & Consultation	<ul> <li>AB 490- Prohibition of techniques or transport methods that involve a substantial risk of positional asphyxia</li> <li>AB 26- Duty to intercede</li> <li>SB 16- Review of applicant personnel records</li> <li>AB 89- Updated officer hiring requirements</li> <li>AB 48- Requirements for use of kinetic energy projectiles and chemical agents for crowd control</li> <li>SB 98- First amendment assemblies: Media access</li> <li>AB 26- Three-year prohibition from training other officers after a sustained use of force complaint</li> <li>SB 807- Retention of personnel records</li> <li>SB 16- Peace Officer (Skinner): Release of records</li> <li>SB 958- Peace Officer (Gibson): Law enforcement gangs</li> </ul>
Outside Source Training & Networking	<ul> <li>Consultation with attorneys</li> <li>California Police Officer Standards and Training (P.O.S.T.)</li> <li>Legal &amp; Liability Risk Management Institute</li> <li>The Koga Institute</li> <li>National Tactical Officer's Association (NTOA)</li> <li>California Association of Tactical Officers (CATO)</li> <li>Outside source training offers an opportunity for our department to identify best practices, explore alternative policing methods and conduct a self-check of our deployment models and professional law enforcement service.</li> </ul>

Professional Associations Organizations & Resources	<ul> <li>International Association of Chiefs of Police</li> <li>(I.A.C.P.)Police Executive Research Forum (PERF)</li> </ul>	The department proactively requests and receives information from several professional law enforcement associations and organizations to obtain guidance and best practice options.
	<ul> <li>The President's Task Force on 21st Century Policing – Implementation Guide</li> </ul>	IACP, CPCA, CPOA and other professional organizations offer law enforcement related information and training courses throughout the year.
	<ul> <li>California Peace Officer Standards and Training (P.O.S.T.) –</li> <li>"De constation Stantaging &amp;</li> </ul>	Reference guides are occasionally produced which help guide some of our department's operating principles.
	<ul> <li>"De-escalation Strategies &amp; Techniques"</li> <li>California Police Chief's Association (CPCA)</li> </ul>	In 2020, P.O.S.T. published a manual covering de-escalation strategies and techniques.
	<ul> <li>California Peace Officers Association (CPOA)</li> </ul>	In 2017, IACP published the "National Consensus Policy and Discussion Paper on Use of Force", PERF published the
	<ul> <li>Nation Organization of Black Law Enforcement (NOBLE)</li> </ul>	"Guiding Principles on Use of Force", and in 2015, "The President's Task Force on 21st Century Policy" was published.
	<ul> <li>Alameda County Chiefs of Police &amp; Sheriff's Association (ACCPOSA)</li> </ul>	
	<ul> <li>Alameda County Commander's Group</li> </ul>	

#### TRAINING PLAN: OBJECTIVES AND INTENDED OUTCOMES

Our comprehensive Training Needs Assessment revealed the below listed training topics and concepts which will be prioritized in FY 21/22. Our department recognizes the benefits of scenario-based training. This Training Plan will utilize scenario-based training when practical as the preferred method of delivering certain training objectives. Instructors and training coordinators will utilize this Training Plan as a guide and create lesson plans (outlines) referencing the below listed objectives and intended outcomes. A Training Calendar will be produced indicating the date, time and duration of training. Certain training topics will require specific assigned dates while others will require a flexible schedule and is contingent upon availability of instructors and training sites. An individualized and specific Training Outline will

be produced for each of the training topics listed below. The numbers associated with each training topic/concept does not represent a ranking or priority.

TRAINING TOPIC & LEAD	TRAINING OBJECTIVE &	TRANING FORMAT OPTIONS	INTENDED OUTCOMES
COORDINATOR	PLAN	OFTIONS	OUTCOMES
<ul> <li><b>1. POLICY REVIEW</b></li> <li>• Lt. Cortes</li> </ul>	Training and review of consequential policies will be conducted annually to ensure employee familiarization. A list of consequential policies will be attached to the Training Plan.	In-House Academy, Briefing Training/ Core Competency, All- Supervisor Training and Department Training Day(s).	Enhance familiarization with department policies, placing emphasis on consequential policies. Identify and lists "consequential" policies and ensure employees are trained and receive information concerning adherence and expectations.
<ul><li>2. LEGAL UPDATES</li><li>Sgt. Franchi</li></ul>	As laws change and law enforcement expectations evolve, it is important to stay informed and updated on legal matters. As we have done in the	Briefing Training/Core Competency and Department Training Day(s).	Ensure familiarization and understanding of laws concerning law enforcement.
	As we have done in the past, our Training Plan will include legal updates from various sources (internal staff, attorneys, etc.).		

<ul> <li>3. EMPLOYEE WELLNESS</li> <li>• Capt. Harnett</li> </ul>	Wellness will be incorporated into our Training Plan and will be driven by internal staff and when practical, outside training professionals. In addition, books and articles will be disseminated to employees to support this training	Briefing Training, Department Training Day(s), Outside Source Training Professionals.	Employee wellness is a critical component to law enforcement's ability to serve the community. The goal is to support employees' physical, mental and financial wellbeing with available resources.
<ul> <li>4.</li> <li>ACCOUNTABILITY</li> <li>&amp; PROFESSIONAL</li> <li>STANDARDS</li> <li>• Lt. Cortes</li> <li>• Unit Managers</li> </ul>	objective. Training will be provided to sergeants and commanders to ensure an understanding of their role in accountability and	In-House Academy, Briefing Training/Core Competency, All- Supervisor Training, Department Training Day(s).	Ensure all sworn employees understand performance expectations. Communicate the

5. DIVERSITY AND INCLUSION (vulnerable populations) • Sgt. McCormick	performance. Training will include use of force administrative reviews, internal affairs investigations, performance evaluations and the Police Officers' Bill of Rights (POBR). All sworn staff will receive training and review information concerning on- duty and off- duty conduct, social media communications, general duty expectations, and appropriate internal employee interactions. The FY 21/22 Training Plan includes additional training for officers on persons who suffer from mental illness and disabilities. Our department has provided training on this topic for many years, however additional training hours will be devoted to this topic. Our department serves a diverse community with varying beliefs and lifestyles. The FY 21/22 Training Plan will include added training sessions on diversity, inclusivity and bias training with a specific focus on the community groups within the city of Fremont.	In-House Academy, Department Training, Core Competency, All-Supervisor Training, Outside Source Training Professionals.	<ul> <li>importance of accountability as a way to maintain professionalism and build community trust.</li> <li>Our department recognizes the importance of providing professional service to a diverse community.</li> <li>Officers will receive information that will provide perspective from various diverse groups within our community.</li> <li>The goal is to enhance officers' ability to serve in a fair and equitable manner by achieving an improved understanding of diverse community groups.</li> </ul>
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	In addition, the Training Plan includes sessions specific to members of our community with autism, hearing or vision impaired individuals and other <b>vulnerable</b> <b>populations.</b>		
<ul> <li>6.</li> <li>DOCUMENTATION &amp; REPORT WRITING</li> <li>Lt. Griese</li> <li>Sgt. Manrique</li> </ul>	The department intends to provide additional training on report writing and documentation. Report review and accountability is also a key component to the department's report writing process.	In-House Academy, All- Supervisor Training, Briefing Training/Core Competency	Enhance the quality of documentation and report writing. Ensure an understanding of policy and align practices with public expectations subsequently building trust. Provide clear expectations and standards to sergeants and those responsible for reviewing and/or
<ul> <li>7. DE- ESCALATION/USE OF FORCE</li> <li>Lt. Shadle</li> <li>Capt. Snelson</li> <li>Lt. Delema</li> <li>Sgt. McCormick</li> </ul>	<b>De-escalation</b> is a key component to law enforcement operations. Our ability to recognize opportunities to de-escalate and/or <b>disengage</b> is critical to the safety of the public and officers.	In-House Academy, Department Training Day(s), Briefing Training/Core Competency, All- Supervisor Training, Outside Source Training.	approving reports. Our goal is to increase the frequency of de- escalation training by embedding the topic into a variety of use of force training topics. De- escalation should be discussed and reviewed during training that involves scenario-based use of force.
	In effort to enhance training on de- escalation, the department recently authorized the expansion of internal staff who will receive "instructor level" training. This plan		<ul> <li>Proportionality</li> <li>Training: The intended outcome is the ensure officers understand the importance of proportionate use of force.</li> <li>Duty to intervene Training: The intended</li> </ul>

will increase the	outcome is to provide
department's ability	officers with training
to deliver additional	and awareness of police
training hours	actions necessary to
officers receive	safely arrest and control
annually on this	resisting subjects. The
topic. De- escalation	goal is to communicate
policy review will	clear expectations and
also be included in	continue training
training sessions.	officers on proper care
	of persons who are
Proportionality will	arrested and/or in-
be discussed and	custody.
included in use of	-
force training	The objective of Self-
sessions. Specific	Defense/Arrest
information on use of	Control training is to
force proportionality	maintain and enhance
will be included in	proficiency and an
training plans.	awareness of policy
Department policy	during situations
will be updated to	requiring self-defense or
include information	taking custody of a
on proportionality.	suspect.
on proportionanty.	suspect.
Duty to intervene	
training along with	
information	
regarding officers'	
obligation to provide	
medical aid to	
persons injured	
during use of force	
encounters will be	
reviewed.	
Teviewed.	
Self-Defense/Arrest	
Control Techniques	
will continue to be a	
prominent training	
topic for the	
department. Use of	
restraints	
(handcuffing, leg	
restraints, etc.) will be trained utilizing	
Ũ	
practical exercises as	
well as policy	
review. Positional	
asphyxiation and	
expectations	

	regarding officers'		
	duty to care for		
	persons arrested will		
	be trained. Arrest		
	control techniques		
	which require		
	officers to utilize		
	bodyweight will be		
	discussed to ensure		
	officers understand		
	and avoid potentially		
	hazardous actions.		
	De-escalation,		
	disengagement,		
	proportionality and		
	use of force options		
	will be embedded		
	into training sessions.		
	into training sessions.		
	When available and		
	at an appropriate		
	time, review of video		
	capturing police use		
	of force situations		
	should be debriefed		
	to identify lessons		
	learned.		
	Tactical training is	Department Training	Officers receive
8. Tactical Training	linked to use of force	Days, Briefing	additional training on
	and may overlap with	Training/Core	tactical options
Capt. Snelson	training objectives	Competency, In-House	which is directly
	listed under the Use of	Academy	linked to use of force
	Force section of this		decisions, de-
	document. Tactical		escalation,
	training will include		proportionality, etc.
	options and considerations that are		Training should
	intended to preserve		Training should include options for
	the sanctity of life and		officers to reposition
	increase officer safety.		and evaluate the
			various risk/threat
	Tactical repositioning		assessment
	options will be		considerations
	included in tactical		associated with
	training sessions.		vehicle positioning.
	¥7.1.1.1.1		
	Vehicle placement and		
	tactical considerations		
	during pursuits with the emphasis on		
	the termination as a		
	result of a pursuit		
	intervention, collision		

<ul> <li>9. Range Training</li> <li>1. Lt. Delema</li> <li>1. Lt. Morrison</li> <li>Sgt. Gaches</li> </ul>	or high-risk car stop will be emphasized during the FY 20/21 Training Plan. Active Shooter Training is a topic that should be reviewed periodically to ensure a proficient response. When available and at an appropriate time, review of video capturing police tactical situations should be debriefed to identify lessons learned. Range training will continue consistent with past training objectives. An attempt will be made to increase the number of scenarios-based training sessions. Firearms and less- lethal weapon proficiency will continue to be tracked and monitored. Information on de- escalation and proportionality will be reviewed whenever practical at weapons training sessions.	Department Training Days, Briefing Training, Core Competency	Maintain familiarity and proficiency with approved weapons as outlined in department policy and POST standards. Reinforce proportionality and de- escalation options.
<ul> <li>10. Emergency Vehicle Operations (EVOC)</li> <li>• Lt. Morrison</li> </ul>	Slow speed driving maneuvers will be covered during FY 20/21. Statistics show that most officer collisions occur at low speeds. The department's	Department Training Days, Core Competency	Sharpen driving skills and reaffirm expectations regarding the department's pursuit and emergency response policies.

	updated pursuit policy will be reviewed in the Fall and then again in the Spring to ensure the changes are understood. Balancing the risk to public and officer safety with the need to apprehend will continue to be emphasized		
<ul> <li>11. Traffic Enforcement</li> <li>• Lt. Delema</li> </ul>	emphasized.Injury traffic collision remain as a significant issue for our City.Enforcement, Education and Engineering remain valid strategies to reduce the impact injury collisions have on the community.	Briefing Training/Core Competency	Recent updates to our internal traffic investigation process requires an increase in training to ensure officers achieve familiarization and understanding of expectations.
<ul> <li>12. 1st Aid/ CPR/ Trauma Care</li> <li>Lt. Griese</li> </ul>	We recognize law enforcement is often tasked with providing basic medical care for members of our community. Opioid overdoses, situations requiring CPR and trauma care are critical duties for our police officers. Although officers do not have advanced expertise and training, they are able to provide basic life support services. Our duty to provide care for persons injured after a police officer use of force incident further highlights the need to continue and enhance training	Department Training Days, Briefing Training / Core Competency	Officers will receive training to maintain familiarity and proficiency in providing basic medical care. Training will follow standards outlined by California POST and department policy.

	objectives. Training will include trauma care and "load and go" concepts.		
<ul> <li>13. Supervisor TRAINING</li> <li>Capt. Bobbitt</li> <li>Capt. Harnett</li> <li>Management Team</li> </ul>	Training must include ensuring sergeants and supervisors understand their role and responsibilities. Accountability is driven by the department's sergeants.	All-Supervisor Training, Department Training Days, Core Competency	Reinforce and enhance awareness of sergeant responsibilities and expectations. Sergeant must achieve familiarization of training objectives and their pertinence to police legitimacy and public trust.
<ul> <li>14. Critical Incident Response/Emergency Management Training</li> <li>Management Team</li> <li>Capt. Snelson</li> <li>FFD Division Chief Hendry</li> </ul>	Emergencies can develop at any time and require a coordinated response to handle the variety of situations. The Incident Command Structure will be trained as part of the department's ongoing preparation emergency preparation efforts.	Department Training Day(s), All- Supervisor Training, Briefing Training/Core Competency, Outside Source Training	Critical incident/emergency preparedness training will enhance the department's readiness to handle a variety of situations. The ICS System enhances the overall management of critical incidents.

#### TRAINING ACCOMPLISHMENTS

Training sessions initiated by the department (non-outside source training) which satisfy in whole or part the above listed training objectives. Individualized training may also accomplish the department's training objectives and be reflected in other training records.

TRAINING SESSIONS	DATE / TIME
CORE COMPETENCY	• July 2021
Active Shooter	
CRIME SCENE INVESTIGATION UNIT (CSI) TRAINING	<ul> <li>July 29, 2021</li> </ul>
(Special Order #8123)	
Crime Scene Processing	
CORE COMPETENCY	August 2021
Unmanned Aerial Vehicles (UAV)	
RANGE TRAINING (Special Order #8151)	• August 17, 2021
	• August 18, 2021
Handgun Qualification	• August 19, 2021
	• August 20, 2021
DEFENSIVE TACTICS DEPARTMENT TRAINING DAY	• August 30, 2021
(Special Order #8148)	• September 1, 2021
	• September 3, 2021
<ul> <li>Lecture-De-escalation and use of force</li> </ul>	
Arrest Control Techniques, Impact Weapons Training, Scenario Training	
De-escalation	
CORE COMPETENCY	September 2021
De-escalation	
RANGE TRAINING (Special Order #8151)	• September 22, 2021
	• September 23, 2021
<ul> <li>Shotgun Breaching Qualification</li> </ul>	• September 24, 2021
	• September 25, 2021
SPECIAL WEAPONS AND TACTICS DEPARTMENT TRAINING DAY	• October 25, 2021
(Special Order #8177)	• October 29, 2021
<ul> <li>Patrol response and use of force policy changes</li> </ul>	
Active shooter response	
Tactical repositioning	
3-unit response	
Duty to intervene/report	
De-escalation	
RANGE TRAINING (Special Order #8151)	• November 9, 2021
	• November 10, 2021

Less Lethal Qualification	• November 11, 2021
	<ul> <li>November 12, 2021</li> </ul>
SUPERVISOR TRAINING (Special Order #N/A)	• November 10, 2021
Patrol training sergeant's role	
NIBRS and RIPA update	
Discussion of legislative changes	
CORE COMPETENCY	December 2021
Jail Operations	
LEGAL AND POLICY UPDATES FOR 2022 (Topic #2)	• December 28, 2021
	• December 30, 2021
RANGE TRAINING (Special Order #8229)	<ul> <li>January 24, 2022</li> </ul>
	<ul> <li>January 25, 2022</li> </ul>
Handgun/Holster Qualification	<ul> <li>January 26, 2022</li> </ul>
	<ul> <li>January 27, 2022</li> </ul>
FIREARMS DEPARTMENT TRAINING DAY (Special Order #8148)	<ul> <li>February 14, 2022</li> </ul>
	<ul> <li>February 18, 2022</li> </ul>
Firearms PSP	
Force Options	
De-escalation	
TRAINING SUPERVISORS TRAINING	• March 15, 2022
Legal update	
California Senate Bill B978	
<ul> <li>United States Rehabilitation Act section 508</li> </ul>	
California Government Code 7405	
<ul> <li>Role of the Training Sergeant and Training Supervisors</li> </ul>	
Training Resources	
RANGE TRAINING (Special Order #8268)	• March 29, 2022
	• March 30, 2022
APEX simulator training	• March 31, 2022
De-escalation	• April 1, 2022
DRIVER TRAINING DEPARTMENT TRAINING DAY (Special Order #8276)	• April 11, 2022
	• April 12, 2022
POST Perishable Skills	• April 13, 2022
Slow Speed	• April 14, 2022
High Speed/Pursuit	• April 15, 2022
Pursuit Intervention Technique	
De-escalation	
RANGE TRAINING (Special Order #8283)	• April 18, 2022
	• April 19, 2022
<ul> <li>Rock River AR-15 and MCX Rifle Qualification</li> </ul>	• April 20, 2022
	April 21, 2022
DEPARTMENT TRAINING DAY (Special Order #8288)	• May 9, 2022
	<ul> <li>May 13, 2022</li> </ul>

<ul> <li>Domestic Violence Perishable Skill</li> <li>Strategic Communications Perishable Skill</li> <li>Blood Borne Pathogens and Aerosol Transmissible Disease</li> <li>Officer Sefety (Mollapse)</li> </ul>	
Officer Safety/Wellness     FIREARMS DEPARTMENT MAKE-UP TRAINING DAY	• May 17, 2022
(Special Order #8296)	
Firearms PSP	
Force Options	
De-escalation	
RANGE TRAINING (Special Order #8312)	• June 13, 2022
	• June 14, 2022
Handgun qualification	• June 15, 2022
	• June 16, 2022

#### **REVIEW SCHEDULE**

DELIVERABLE	<b>REVIEW DATE /</b> <b>MILESTONE</b>
Department Needs Assessment	June 16, 2021
Department Training Plan Initiated	June 30, 2021
FY 21/22 Department Training Plan Finalized	January 2, 2023

#### APPENDIX

DOCUMENT	DESCRIPTION	SOURCE
NAME		
Report on Policing and Race Relations – Fremont Community Engagement Project – August 20, 2020	Series of community meetings designed to solicit input and suggestions on police administrative and operational functions.	Draft Document
FPD Where We Stand ("8 Can't Wait)	Document containing a variety of FPD policies and California laws which guide department operations.	Fremont Police Department website: Fremontpolice.gov/Home/ShowDocument?id=276
California Senate Bill 230 (SB 230)	California law taking effect on January 1, 2021 which will require certain law enforcement actions and topics be expressly outlined in the department's Use of Force Policy.	California Legislative Information website: leginfo.legislature.ca.gov/faces/billNavClient .xhtml?bill_id=201920200SB230
PERF - Guiding Principles on Use of Force	Published in 2016, this manual offers 30 guiding principles on use of force for law enforcement agencies to consider when creating policy and/or developing deployment strategies.	Police Forum website: policeforum.org/ Assets/30%20guiding%20principles.pdf
California Assembly Bill 392 (AB 392)	California law pertaining to law enforcement use of force/ deadly force which became effective on January 1, 2020.	California Legislative Information website: leginfo.legislature.ca.gov/faces/bill NavClient.xhtml?bill_id=201920200AB392
The President's Task Force on 21st Century Policing	Recommended policing models based on consideration of six (6) pillars focused on professional law enforcement strategies and practices. The report was published in May 2015.	Website: Cops.usdoj.gov/pdf/taskforce/taskforce final report.pdf

The IACP –	Originally published	Website:
National	October 2017, the revised	Theiacp.org/sites/default/files/2020-07/National
Consensus	(July 2020) offers guidance	_Consensus_Policy_On_Use_of_Force%2007102020
<b>Discussion Paper</b>	for the use of less-lethal	%20v3.pdf
on Use of Force	and deadly force	
and Consensus	situations.	
Policy		
P.O.S.T. – De-	The manual offers	Website:
Escalation	information on de-	Post.ca.gov/Portals/0/post_docs/publications/
Strategies &	escalation strategies and	DeEscalation.pdf
Techniques	techniques for law	
	enforcement agencies.	
P.O.S.T. Use of	The manual published by	Website:
Force Standards	P.O.S.T. in October 2020	post.ca.gov/Portals/0/post_docs/publications/
and Guidelines	and revised in November	Use_Of_Force_Standards_Guidelines.pdf
	2020 provides guidance on	
	use of force policy and	
	training.	