Fremont Police Department

Training Plan – FY 2023/2024

Training Plan for **Sworn** Employees



Mission Statement: "Public Safety though Professional Law Enforcement"

Vision Statement: "A continuing Tradition of Excellence"

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ANNUAL TRAINING PLAN

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INTRODUCTION

The Fremont Police Department Training Plan represents the department's good faith intentions to achieve the listed training goals. It should be noted that unanticipated factors (budget constraints, epidemics, emergencies, etc.) may create challenges and/or impact the department's ability to implement some portions of this plan. Recognizing the importance of the listed training topics and concepts, the department will make every reasonable effort to complete each identified training objective.

This Training Plan has been produced in recognition of the Fremont Police Department's ongoing commitment to provide professional, ethical and responsible law enforcement service to our community. This training plan was developed in accordance with the department's Training Policy.

BACKGROUND

As stated in the department's Training Policy, "The Department seeks to provide ongoing training and encourages all personnel to participate in advance training and formal education on a continual basis. Training is provided within the confines of funding, requirements of a given assignment, staffing levels, and legal mandates. Whenever possible, the Department will use courses certified by the California Commission on Peace Officer Standards and Training (POST).

The Fremont Police Department has historically prioritized training as one of the department's core responsibilities. Our training objectives are to enhance the level of law enforcement service to the public, increase technical expertise and overall effectiveness of our personnel, maintain knowledge on current laws and techniques and provide continued professional development of department staff.

Law enforcement experienced several challenges in recent years. Calls for increased accountability, transparency and professionalism highlighted the need for FPD to ensure our policy, practice and training align with evolving public expectations and the law.

Fortunately, the Fremont Police Department is a progressive police agency. Over the years, forward thinking leadership ensured our department satisfies many of the training expectations currently being requested by the public. Our department has anticipated legislative mandates and is taking proactive steps to meet or exceed requirements. With a well-established tradition of going beyond minimum training standards, the Fremont Police Department will build upon past training objectives and utilize input from our community and professional sources to enhance training for our staff.

TRAINING NEEDS ASSESSMENT – FY 2023/2024

This Training Plan was developed utilizing multiple sources with the objective of creating a comprehensive plan. The first step toward developing this Training Plan was to solicit feedback via a **Training Needs Assessment Survey.** The survey solicited feedback from sworn personnel on core competency training needs for the department. Additionally, subject matter experts and administrative staff provided input after reviewing the needs assessment, professional articles, presentations and guidebooks. Other sources utilized to develop the Training Plan included soliciting input from our community, utilizing information from professional organizations, including information from professionals, outside source training courses, and incorporating legal updates. Please reference the section below for additional details of sources used to create this Training Plan. The list is not comprehensive and should be considered a summary of the various resources that were utilized.

INFORMATION	RESOURCE	NOTES
TYPE		
Community	Community surveyDistrict meetings	Review for community feedback.
Internal Training Assessments	Employee SurveyFremont PD Subject Matter Experts (SME)	In order to understand the training needs of our employees, we send out an annual survey to the officers to identify their training needs.
	➤ Fremont PD Command Staff	Our department is fortunate to have subject matter experts who understand the importance of training and preparation. Both the subject matter experts and the Command Staff are utilized to assess the department's training needs and provide input and suggestions on training.
		Our department values information learned from incident debriefs and after-action discussions to improve and guide training objectives.

Legal Updates & Consultation	AB 360: Stops the use of the term excited delirium by peace officers Legislative actions and policy changes assist with guiding policing methods.
	Our Training Plan includes information on current mandates and future changes to the law, policy and practices.
	➤ AB 464: Sexual assault kit
	timelines and victim refusals We continue to value our ability to consult with our legal team, seeking input and
	AB 750: Officer authority when a menace to the public health or safety is created by a calamity.
	➤ AB 818: Domestic violence orders after hearing and custody of firearms
	➤ AB 1417: Long-term care facilities mandated reporters
	AB 2773: Officer required to state the reason for a traffic stop before questioning related to the violation or a criminal investigation. The reason must be documented on any citation or report resulting from the stop.
	SB 449: Amendment of CPC 13510.1 extending commission authority to suspend, revoke, or cancel peace officer certifications.
Outside Source Training & Networking	 California Police Officer Standards and Training (P.O.S.T.) Outside source training offers an opportunity for our department to identify best practices, explore alternative policing methods and conduct a self-check of our
	Legal & Liability Risk Management Institute Methods and conduct a sen-check of our deployment models and professional law enforcement service.
	The K-Isan (Koga) Institute
	 National Tactical Officer's Association (NTOA)
	California Association of Tactical Officers (CATO)

	<u> </u>	
	➤ National Association of School Resource Officers (NASRO)	
	Sherman Block Supervisory Leadership Institute (SLI)	
	 South Bay Regional Public Safety Training Consortium 	
	 National Association of Women Law Enforcement Executives (NAWLEE) 	
	 California Sexual Assault Investigators Association 	
	➤ Third Degree Communications	
	 National Tactical Officers Association (NTOA) 	
	> Savage Training Group	
	California Police Chiefs Association (CPCA)	
	> FBI National Academy	
	Psychological Services Group (PSG)	
	Behavior Analysis Training (BATI)	
Professional Associations	Chiefs of Police	The department proactively requests and receives information from several
Organizations & Resources	➤ (I.A.C.P.)Police Executive	professional law enforcement associations and organizations to obtain guidance and best practice options.
	21st Century Policing – Implementation Guide	IACP, CPCA, CPOA and other professional organizations offer law enforcement related information and training courses throughout the year.
	California Peace Officer Standards and Training (P.O.S.T.) –	Reference guides are occasionally produced which help guide some of our department's operating principles.

"De-esca	lation	Strategies	&
Techniqu	es"		

- California Police Chief's Association (CPCA)
- California Peace Officers Association (CPOA)
- Nation Organization of Black Law Enforcement (NOBLE)
- Alameda County Chiefs of Police & Sheriff's Association (ACCPOSA)
- Alameda County Commander's Group
- National Animal Care & Control Association
- California Police Accreditation Coalition (CALPAC)
- ➤ Cal Animals

In 2020, P.O.S.T.

published a manual covering de-escalation strategies and techniques.

In 2017, IACP published the "National Consensus Policy and Discussion Paper on Use of Force", PERF published the "Guiding Principles on Use of Force", and in 2015, "The President's Task Force on 21st Century Policy" was published.

TRAINING PLAN: OBJECTIVES AND INTENDED OUTCOMES

Our comprehensive Training Needs Assessment revealed the below listed training topics and concepts which will be prioritized in this training cycle. Our department recognizes the benefits of scenario-based training. This Training Plan will utilize scenario-based training when practical as the preferred method of delivering certain training objectives. The Training Unit will utilize this Training Plan as a guide to coordinate with instructors and training coordinators to create lesson plans (outlines) referencing the below listed objectives and intended outcomes. A Training Calendar will be produced indicating the date, time and duration of training. Certain training topics will require specific assigned dates while others will require a flexible schedule and is contingent upon availability of instructors and training sites. An individualized and specific Training Outline will be produced for each of the training topics listed below. The numbers associated with each training topic/concept does not represent a ranking or priority.

FY 23/24 TARGETED TRAINING OBJECTIVES:

Targeted Training Objectives (TTOs) are Identified annually based on the needs of the department. While the TTOs may also be Core Training Objectives, they are given a higher focus during the training cycle due to department goals, mandates, or identified deficiencies. TTOs may be standalone training or training that is meant to be woven into all other training.

- CRISIS INTERVENTION TRAINING
- WELLNESS
- PROFESSIONAL DEMEANOR
- DE-ESCALATION
- TESTING

CORE TRAINING OBJECTIVES:

TRAINING TOPIC	TRAINING	TRANING	INTENDED
& LEAD	OBJECTIVE & PLAN	FORMAT OPTIONS	OUTCOMES
COORDINATOR			
1. POLICY REVIEW	Training and review of consequential policies will be conducted annually to	In-House Academy, Briefing Training/ Core Competency, All-	Enhance familiarization with department policies, placing emphasis on
Lt. Kindorf	ensure employee	Supervisor Training and	consequential policies.
	familiarization.	Department Training Day(s).	Identify and lists
	Refer to this link for all		"consequential" policies
	policies and procedures:		and ensure employees
	https://public.powerdms.com		are trained and receive
	/FremontPD/tree		information concerning adherence and
			expectations.
2. LEGAL UPDATES	As laws change and law enforcement expectations evolve, it is important to stay	Briefing Training/Core Competency and Department Training	Ensure familiarization and understanding of laws concerning law
Command Staff	informed and updated on legal matters.	Day(s).	enforcement.
	Our Training Plan will include legal updates from various sources (internal staff, attorneys, etc.).		

	Wellness will be	Briefing Training,	Employee wellness is
3. EMPLOYEE	incorporated into	Department Training	a critical component
WELLNESS	our Training Plan	Day(s), Outside Source	to law enforcement's
	and will be driven	Training Professionals.	ability to serve the
Capt. Harnett	by internal staff and		community.
	when practical,		
	outside training		The goal is to support
	professionals.		employees' physical,
			mental and financial
	In addition, books		wellbeing with
	and articles will be		available resources.

			
	disseminated to		
	employees to		
	support this training		
	objective.		
	Training will be	In-House Academy, Briefing	Ensure all sworn
4.	provided to	Training/Core Competency,	employees
ACCOUNTABILITY	sergeants and	All- Supervisor Training,	understand
& PROFESSIONAL	commanders to	Department Training Day(s).	performance
STANDARDS	ensure an		expectations.
	understanding of		
 Lt. Kindorf 	their role in		
 DC Brede 	accountability and		Communicate the
	performance.		importance of
	Training will		accountability to
	include use of		maintain
	force		professionalism and
	administrative		build community
	reviews, internal		trust.
	affairs		
	investigations,		
	performance		
	evaluations and		
	the Police		
	Officers' Bill of		
	Rights (POBR).		
	All sworn staff		
	will receive		
	training and		
	review information		
	concerning on-		
	duty and off- duty		
	conduct, social		
	media		
	communications,		
	general duty		
	expectations, and		
	appropriate		
	internal employee		
	interactions.		
	This Training Plan	In-House Academy,	Our department
5. COMMUNITY	includes additional	Department Training, Core	recognizes the
PERSPECTIVES	training for officers on	Competency, All-Supervisor	importance of
(DIVERSITY,	persons who suffer	Training, Outside Source	providing professional
EQUITY, AND	from mental illness	Training Professionals.	service to a diverse
INCLUSION)	and disabilities. Our		community.
(vulnerable	department has		
populations)	provided training on		Officers will receive
	this topic for many		information that will
 Lt. McCormick 	years, however		provide perspective
	additional training		from various diverse
	hours will be		groups within our
	devoted to this topic.		community.
	Our department serves		The goal is to enhance
	a diverse community		officers'

	with varying beliefs and lifestyles. This Training Plan will include added training sessions on diversity, inclusivity and bias training with a specific focus on the community groups within the city of Fremont. In addition, the Training Plan includes sessions specific to members of our community with autism, hearing or vision impaired individuals and other vulnerable populations.		ability to serve in a fair and equitable manner by achieving an improved understanding of diverse community groups.
6. DOCUMENTATION & REPORT WRITING • Sgt. Manrique	The department intends to provide additional training on report writing and documentation. Report review and accountability is also a key component to the department's report writing process.	In-House Academy, All- Supervisor Training, Briefing Training/Core Competency	Enhance the quality of documentation and report writing. Ensure an understanding of policy and align practices with public expectations subsequently building trust. Provide clear expectations and standards to sergeants and those responsible for reviewing and/or approving reports.
7. DE-ESCALATION/ USE OF FORCE Capt. Snelson Lt. Mahboobi Lt. McCormick	De-escalation is a key component to law enforcement operations. Our ability to recognize opportunities to de-escalate and/or disengage is critical to the safety of the public and officers.	In-House Academy, Department Training Day(s), Briefing Training/Core Competency, All- Supervisor Training, Outside Source Training.	Our goal is to increase the frequency of deescalation training by embedding the topic into a variety of use of force training topics. Deescalation should be discussed and reviewed during training that involves scenario-based use of force.

	In effort to enhance training on descalation, the department authorized the expansion of internal staff who will receive "instructor level" training. This plan will increase the department's ability to deliver additional training hours officers receive annually on this topic. De- escalation policy review will also be included in training sessions. Proportionality will be discussed and included in use of force training sessions. Specific information on use of force proportionality will be included in training plans. Department policy has been updated to include information on proportionality. Duty to intervene training along with information regarding officers' obligation to provide medical aid to persons injured during use of force encounters will be reviewed.		Proportionality Training: The intended outcome is the ensure officers understand the importance of proportionate use of force. Duty to intervene Training: The intended outcome is to provide officers with training and awareness of police actions necessary to safely arrest and control resisting subjects. The goal is to communicate clear expectations and continue training officers on proper care of persons who are arrested and/or incustody.
8. ARREST CONTROL • Lt. McCormick	Self- Defense/Arrest Control Techniques will continue to be a	In-House Academy, Department Training Day(s), Briefing Training/Core Competency, All-	The objective of Self- Defense/Arrest Control training is to maintain and enhance proficiency

	prominent	Supervisor Training,	and an awareness of
	training topic for	Outside Source	policy during
	the department.	Training.	situations requiring
	Use of restraints		self-defense or taking
	(handcuffing, leg		custody of a suspect.
	restraints, etc.)		
	will be trained		Proportionality
	utilizing practical		Training: The intended
	exercises as well		outcome is the ensure
	as policy review.		officers understand the
	Positional		importance of
	asphyxiation and		proportionate use of
	expectations		force.
	regarding		Torce.
	officers' duty to		
	care for persons		
	arrested will be		
	trained. Arrest		
	control		
	techniques which		
	require officers		
	to utilize		
	bodyweight will		
	be discussed to		
	ensure officers		
	understand and		
	avoid potentially		
	hazardous		
	actions.		
	De-escalation,		
	disengagement,		
	proportionality		
	and use of force		
	options will be		
	embedded into		
	training sessions.		
	6		
	When available		
	and at an		
	appropriate time,		
	review of video		
	capturing police		
	use of force		
	situations should		
	be debriefed to		
	identify lessons		
	learned.		
	Tactical training is	Department Training	Officers receive
9. TACTICAL	linked to use of force	Days, Briefing	additional training on
TRAINING	and may overlap with	Training/Core	tactical options
111111111111111111111111111111111111111	training objectives	Competency, In-House	which is directly
Capt. Snelson	listed under the Use of	Academy	linked to use of force
Lt. Mahboobi	Force section of this	1 loadelity	decisions, de-
20. 17101100001	document. Tactical		escalation,
	training will include		proportionality, etc.
	options and		proportionality, etc.
	options and		

	T	-	
	considerations that are intended to preserve the sanctity of life and increase officer safety. Tactical repositioning options will be included in tactical training sessions. Vehicle placement and tactical considerations during pursuits with the emphasis on the termination as a result of a pursuit intervention, collision or high-risk car stop will be emphasized in this Training Plan. Active Shooter Training is a topic that should be reviewed periodically to ensure a proficient response. When available and at an appropriate time, review of video capturing police tactical situations should be debriefed to identify lessons learned.		Training should include options for officers to reposition and evaluate the various risk/threat assessment considerations associated with vehicle positioning.
10. RANGE TRAINING • Lt. Morrison • Sgt. Gaches	Range training will continue consistent with past training objectives. An attempt will be made to increase the number of scenarios-based training sessions. Firearms and less-lethal weapon proficiency will continue to be tracked and monitored. Information on deescalation and proportionality will be reviewed whenever practical at weapons training sessions.	Department Training Days, Briefing Training, Core Competency	Maintain familiarity and proficiency with approved weapons as outlined in department policy and POST standards. Reinforce proportionality and de- escalation options.

			T
11. EMERGENCY VEHICLE OPERATIONS (EVOC) • Lt. Morrison • Sgt. Magana	Policy familiarization will be incorporated into the training outlines. Slow speed driving maneuvers will be covered during this Training Plan. Statistics show that most officer collisions occur at low speeds. The department's recently updated pursuit policy will be reviewed in the Fall and then again in the Spring to ensure the changes are understood. Balancing the risk to public and officer safety with the need to apprehend will continue to be emphasized.	Department Training Days, Core Competency	Sharpen driving skills and reaffirm expectations regarding the department's pursuit and emergency response policies.
12. TRAFFIC ENFORCEMENT • Lt. Mahboobi	Injury traffic collision remain as a significant issue for our City. Enforcement, Education and Engineering remain valid strategies to reduce the impact injury collisions have on the community.	Briefing Training/Core Competency	Recent updates to our internal traffic investigation process requires an increase in training to ensure officers achieve familiarization and understanding of expectations.
13. 1st AID/CPR/TRAUMA CARE • Lt. Kindorf	We recognize law enforcement is often tasked with providing basic medical care for members of our community. Opioid overdoses, situations requiring CPR and trauma care are critical duties for our police officers. Although officers	Department Training Days, Briefing Training / Core Competency	Officers will receive training to maintain familiarity and proficiency in providing basic medical care. Training will follow standards outlined by California POST and department policy.

	do not have advanced expertise and training, they are able to provide basic life support services. Our duty to provide care for persons injured after a police officer use of force incident further highlights the need to continue and enhance training objectives. Training will include trauma care and "load and go" concepts.		
14. SUPERVISOR TRAININGCapt. HarnettManagement Team	Training must include ensuring sergeants and supervisors understand their role and responsibilities. Accountability is driven by the department's sergeants.	All-Supervisor Training, Department Training Days, Core Competency	Reinforce and enhance awareness of sergeant responsibilities and expectations. Sergeant must achieve familiarization of training objectives and their pertinence to police legitimacy and public trust.
15. CRITICAL INCIDENT RESPONSE /EMERGENCY MANAGEMENT TRAINING Capt. Snelson Management Team	Emergencies can develop at any time and require a coordinated response to handle the variety of situations. The Incident Command Structure will be trained as part of the department's ongoing preparation emergency preparation efforts.	Department Training Day(s), All- Supervisor Training, Briefing Training/Core Competency, Outside Source Training	Critical incident/emergency preparedness training will enhance the department's readiness to handle a variety of situations. The ICS System enhances the overall management of critical incidents.

TRAINING ACCOMPLISHMENTS

Training sessions initiated by the department (non-outside source training) which satisfy in whole or part the above listed training objectives. Individualized training may also accomplish the department's training objectives and be reflected in other training records.

TRAINING SESSIONS	DATE
RANGE TRAINING (Special Order #8555)	• July 26, 2023 –
	July 29, 2023
• On-duty pistol qualification (10)	
CORE COMPETENCY	• September 2023
SRO Program	
DANGE EDANGE (S. 1.10.1. #0504)	
RANGE TRAINING (Special Order #8584)	• September 12, 2023- September 15, 2023
Breaching Shotgun Training (10)	September 13, 2023
DED A DED A ENTRE CED A ENTRE CED A SE A COMPANION DE LA COMPA	g
DEPARTMENT TRAINING DAY (Special Order #8580)	September 25, 2023September 29, 2023
Use of Force PSP	September 23, 2023
Patrol response and use of force policy (1)	
• Active shooter response (9, 15)	
Tactical Repositioning (9)	
• De-escalation (7)	
SUPERVISOR TRAINING (14)	• October 3, 2023
	• October 4, 2023
• Evaluations (1)	
• Report Review (6)	
DEPARTMENT TRAINING DAY: Body Worn Camera/Taser	• October 23, 2023
(Special Order #8598)	• October 27, 2023
AXON body worn camera transition	
• Taser 7 transition (10)	
CORE COMPETENCY	• October 2023
First Aid/CPR (13)	
• First Aid/CPR (13)	
RANGE TRAINING (Special Order #8603)	• November 7, 2023-
• Less lethal (1, 10)	November 10, 2023
Less iculai (1, 10)	
CORE COMPETENCY	November 2023

General Investigations	
RANGE TRAINING (Special Order #8633)	• December 18, 2023- December 19, 2023
• In-service handgun course of fire (10)	December 19, 2023
CORE COMPETENCY	December 2023
• Legal Update (2)	
• EVOC (11)	
CORE COMPETENCY	• January 2024
• Defensive Tactics (7, 8)	
RANGE TRAINING (Special Order #8644)	• January 22, 2024- January 25, 2024
• On-duty pistol qualification (10)	January 23, 2024
CORE COMPETENCY/Department Training	• February 2024
• De-escalation Tactics (7)	
DEPARTMENT TRAINING DAY (Special Order #8648)	• February 12, 2024
D (10)	• February 16, 2024
Range Training (10)Strategic Communications (PSP) (7)	
• Domestic Violence (PSP) (1, 2, 6, 7)	
SUPERVISOR TRAINING (14)	• February 28, 2024
• Internal Affairs Updates (1) (4)	
Outside Agency Operations (1)	
• Service Level Reductions (1)	
• Fremont Hospital (1)	
• Report Writing (6)	
RANGE TRAINING (Special Order #8681)	• March 18, 2024-
	March 21, 2024
• Less Lethal (1, 10) CORE COMPETENCY	• April 2024
	7 April 2024
• Response to Persons with Mental Illness (7)	
DEPARTMENT TRAINING (Special Order #8685)	• April 8, 2024
Driven Training DCD (11)	• April 9, 2024
Driver Training PSP (11) • Slow speed	• April 10, 2024
510 w specu	• April 11, 2024

 High speed/pursuit Pursuit intervention technique De-escalation (7) Policy review (1) 	•	April 12, 2024
DEPARTMENT TRAINING (Special Order #8704) Range Training PSP (10) Gas Mask Update Training	•	May 6, 2024 May 10, 2024
• K-9 (9)	•	May 2024
CORE COMPETENCY Cultural Diversity/Awareness/Inclusion/Vulnerable Populations (5)	•	June 2024
RANGE TRAINING (Special Order #8725) In-service Shotgun Breaching (10)	•	June 10, 2024 – June 13, 2024

REVIEW SCHEDULE

DELIVERABLE	REVIEW DATE / MILESTONE
Department Needs Assessment	June 6, 2023
Department Training Plan Initiated	June 21, 2023
FY 23/24 Department Training Plan Finalized	June 30, 2024

APPENDIX

DOCUMENT	DESCRIPTION	SOURCE
NAME		
Report on Policing and Race Relations – Fremont Community Engagement Project – August	Series of community meetings designed to solicit input and suggestions on police administrative and operational functions.	Draft Document
FPD Where We Stand ("8 Can't Wait)	Document containing a variety of FPD policies and California laws which guide department operations.	Fremont Police Department website: Fremontpolice.gov/Home/ShowDocument?id=276
California Senate Bill 230 (SB 230)	California law taking effect on January 1, 2021 which will require certain law enforcement actions and topics be expressly outlined in the department's Use of Force Policy.	California Legislative Information website: leginfo.legislature.ca.gov/faces/billNavClient .xhtml?bill_id=201920200SB230
PERF - Guiding Principles on Use of Force	Published in 2016, this manual offers 30 guiding principles on use of force for law enforcement agencies to consider when creating policy and/or developing deployment strategies.	Police Forum website: policeforum.org/ Assets/30%20guiding%20principles.pdf
The President's Task Force on	Recommended policing models based on consideration of six (6)	Website:

21st Century	pillars focused on	Cops.usdoj.gov/pdf/taskforce/taskforce final
Policing	professional law	report.pdf
1 oneing	1 -	report.pur
	enforcement strategies and	
	practices. The report was	
	published in May 2015.	
The IACP –	Originally published	Website:
National	October 2017, the revised	Theiacp.org/sites/default/files/2020-07/National
Consensus	(July 2020) offers	_Consensus_Policy_On_Use_of_Force%2007102020
Discussion Paper	guidance for the use of	%20v3.pdf
on Use of Force	less-lethal and deadly	
and Consensus	force situations.	
Policy		
P.O.S.T. – De-	The manual offers	Website:
Escalation	information on de-	Post.ca.gov/Portals/0/post_docs/publications/
Strategies &	escalation strategies and	DeEscalation.pdf
Techniques	techniques for law	
	enforcement agencies.	
P.O.S.T. Use of	The manual published by	Website:
Force Standards	P.O.S.T. in October 2020	post.ca.gov/Portals/0/post_docs/publications/
and Guidelines	and revised in November	Use_Of_Force_Standards_Guidelines.pdf
	2020 provides guidance on	_
	use of force policy and	
	training.	