

Metric	Responses	Your Agency	%	25th	Median	75th
Agency Summary Effectiveness Ratios						
Operating expenditures per capita	46	\$88		\$69	\$100	\$166
Revenue per capita	47	\$22		\$3	\$18	\$55
Total revenue to total operating expenditures	45	25.1%		7.2%	21.2%	36.7%
Total tax expenditures per capita	45	\$66		\$48	\$71	\$126
Park operating expenditures per acre of parkland	38	\$3,833		\$1,719	\$3,438	\$6,069
Operating expenditures per acre of parkland	44	\$13,237		\$5,953	\$8,463	\$22,554
Operating expenditures per acres of parks and non-park sites	44	\$12,690		\$5,019	\$7,749	\$17,490
Operating expenditures per FTE	44	\$144,875		\$91,350	\$118,826	\$144,805
FTEs per 10,000 population	47	6.1		5.3	7.4	12.0
Acres of parks per 1,000 residents	46	6.7		6.3	12.0	16.8
Number of residents per park	46	4221.4		1937.0	2847.7	5419.8
Number of acres per park	46	28.1		19.6	39.3	66.0
Number of participants per program	40	172.8		14.8	65.6	155.2
Ratio of fee programs to all programs	39	77.2%		50.9%	77.2%	91.5%
Ratio of building attendance to park attendance	34	46.8%		5.8%	12.0%	49.2%
Jurisdiction Information						
What was your jurisdiction's total annual operating and capital budget?						
a. Current Year Jurisdiction total operating budget	48	\$4,512,953		\$36,629,291	\$174,258,934	\$859,662,894
b. Current Year Jurisdiction annual capital budget	46	\$473,900		\$3,234,000	\$31,001,000	\$94,794,120
Please estimate the square mileage and population of the incorporated jurisdiction your agency serves.						
a. Square mileage of incorporated jurisdiction	53	281.0		22.0	80.0	379.6
b. Population of jurisdiction	53	59099.0		41837.0	100659.0	264460.0
In what country is your agency located?						
Agency Operations						
What were the total operating expenditures for your agency during Current Fiscal Year?	46	\$5,215,488		\$4,172,414	\$12,672,893	\$28,562,348
Percentage of agency's total operating expenditures for the following						
a. Parks	39	29.0%		29.4%	36.1%	50.0%
b. Recreation	39	52.4%		26.9%	37.7%	53.3%
c. Admin	39	18.6%		7.8%	14.0%	20.1%
d. Other	39	0.0%		0.0%	0.0%	2.0%
Please estimate the percentage of your agency's total operating expenditures for each of the following categories.						
a. Personnel services	46	57.0%		57.0%	62.4%	67.8%
b. Operating expenses	46	43.0%		27.0%	32.0%	36.0%
c. Capital expense not in CIP	35			1.4%	4.2%	7.0%
d. Other	12			0.0%	0.0%	4.4%
Please estimate the percentage of your agency's total operating expenditures from each of the following sources.						
a. General fund/Appropriations	41	68.0%		63.0%	91.6%	99.0%
b. Special taxes/Levies (voter approved)	18	0.0%		0.0%	0.0%	30.5%

c. Special taxes/Levies (non-voter approved)	17	0.0%		0.0%	0.0%	5.2%
d. Earned revenue	27	32.0%		2.0%	10.0%	26.0%
e. Sponsorships, in-kind donations, or private operating grants/donations	27			0.1%	1.0%	2.4%
f. Operating Grants from public agency	25	0.0%		0.0%	2.0%	4.0%
g. Other	16			0.0%	1.4%	5.4%
Please estimate your agency's TOTAL Earned Revenue for the Fiscal Year.	47	\$1,308,376		\$439,476	\$1,830,240	\$9,881,663
Please estimate how your agency's TOTAL Earned Revenue is						
a. Allocated to the Jurisdiction's General Fund	38	0.0%		0.0%	81.4%	100.0%
b. Kept by the Parks and Recreation Agency	38	100.0%		0.0%	14.9%	100.0%
c. Other	38	0.0%		0.0%	0.0%	0.0%
Capital Budget						
What is your agency's total capital budget for the next 5 years? What was the total capital budget for Current Fiscal Year?						
a. Capital budget for next 5 years	43	\$10,000,000		\$2,165,750	\$17,715,000	\$43,825,000
b. Capital budget for Current Fiscal Year	46	\$473,900		\$258,550	\$3,258,000	\$14,766,390
Percentage of your agency's current year's capital budget expenditures from the following sources:						
a. General Fund / Appropriations	28	100.0%		18.8%	73.0%	100.0%
b. Bonds and Taxes - Voter Approved	22	0.0%		2.2%	37.9%	80.0%
c. Bonds and Taxes - Non Voter Approved	18	0.0%		0.0%	8.0%	37.2%
d. Private Capital Grants or Donations to Park Agency	17	0.0%		0.0%	0.6%	5.0%
e. Capital Grants from Public Agency	22	0.0%		0.0%	8.4%	27.6%
f. Development Fees	10	0.0%		0.0%	0.0%	0.0%
g. Other (Please describe)	14	0.0%		0.0%	0.1%	4.6%
Of your agency's current fiscal year's capital budget, what percentage was designated for the following purposes?						
a. Acquisition	34	0.0%		0.0%	0.0%	1.1%
b. Improvements	34	100.0%		98.2%	100.0%	100.0%
c. Other	34	0.0%		0.0%	0.0%	0.0%
Of the Improvement dollars reported above, estimate the percentage split between renovations vs. new:						
Renovation	35	60.0%		27.8%	57.3%	79.0%
New Development	31	40.0%		25.0%	57.0%	74.0%
Of the Improvement dollars reported above, estimate the percentage split between buildings vs. parks:						
Buildings	32	70.0%		12.0%	30.5%	50.0%
Parks	35	30.0%		50.0%	70.0%	92.0%
Value of deferred maintenance projects your agency faces. Includes repairs & maint. of your agency's infrastructure.	37	\$2,000,000		\$200,000	\$3,007,000	\$31,100,000
Personnel						
Please enter the number of funded employees at your agency.						
a. Number of full-time employees	46	24.0		16.5	50.0	154.3
b. Number of non-full-time employees	45	158.0		71.0	130.0	350.0
c. Total annual hours worked by non-full-time employees	43	24667.0		16875.0	45000.0	157350.0
d. Total number of full-time equivalent employees (FTEs)	47	36.0		27.5	72.0	202.5

What percentage of your total full-time FTEs are involved in the following operational areas?						
a. Administration	47	12.0%		8.2%	12.0%	16.5%
b. Operations/Maintenance	46	53.0%		34.2%	51.0%	64.4%
c. Programmers	46	30.0%		18.0%	30.0%	40.0%
d. Capital development	36	0.0%		0.0%	2.0%	4.2%
e. Other	20	5.0%		0.0%	0.5%	6.2%
Estimate the number of volunteers and the number of hours worked by the volunteers at your agency in fiscal year Current Year.						
a. Number of volunteers	45	1750.0		56.0	580.0	1830.0
b. Total hours worked by volunteers	43	3500.0		2100.0	5500.0	25225.5
Are at least some percentage of your agency's staff covered by collective bargaining (i.e. are union members)?						
Yes	47		34.04255319			
No	47	x	65.95744681			
Agency Responsibilities						
Responsibilities can vary greatly by agency. Does your agency...						
a. Operate and maintain park sites	50	x	85.5%			
b. Operate and maintain indoor facilities	50	x	83.6%			
c. Operate, maintain, or contract golf courses	50		27.3%			
d. Operate, maintain, or contract campgrounds	50		12.7%			
e. Operate, maintain, or contract indoor swim facilities/water parks	50	x	36.4%			
f. Operate, maintain, or contract outdoor swim facilities/water parks	50	x	63.6%			
g. Operate, maintain, or contract racquet sport activities/courts/facilities	50	x	78.2%			
h. Operate, maintain, or contract tourism attractions	50	x	34.5%			
i. Provide recreation programming and services	50	x	85.5%			
j. Operate and maintain non-park sites	50	x	58.2%			
k. Operate, maintain, or manage trails, greenways, and/or blueways (TGB)	50	x	83.6%			
l. Operate, maintain, or manage special purpose parks and open spaces	50	x	63.6%			
m. Manage or maintain fairgrounds	50	x	9.1%			
n. Maintain, manage or lease indoor performing arts center	50		21.8%			
o. Administer or manage farmers markets	50		25.5%			
p. Administer community gardens	50		41.8%			
q. Manage large performance outdoor amphitheaters	50		40.0%			
r. Administer or manage professional or college-type stadium/arena/racetrack	50		5.5%			
s. Administer or manage tournament/event quality indoor sports complexes	50		18.2%			
t. Administer or manage tournament/event quality outdoor sports complexes	50		50.9%			
u. Conduct major jurisdiction wide special events	50	x	85.5%			
v. Have budgetary responsibility for its administrative staff	50	x	83.6%			
w. Include in its operating budget the funding for planning and development functions	50	x	65.5%			
x. Operate, maintain or contract marinas	50		20.0%			
y. Maintain or manage beaches (inclusive of all waterbody types)	50		10.9%			
Workload						
How many individual parks or non-park sites does your department/agency maintain and/or have management responsibility						

a. Total number of parks	46	14.0	14.0	25.5	82.8
b. Total park acres	46	394.0	394.8	1094.0	3149.8
c. Total number of non-park sites	38	1.0	2.3	7.5	26.0
d. Total acres of non-park sites	40	17.0	23.0	113.0	596.8
Total number of parks + non-park sites (a+c)	55	15.0	11.5	29.0	90.5
Total acres of parks + non-park sites (b+d)	55	411.0	361.5	950.0	2795.5
Estimate the # of acres of developed and undeveloped open space for which your dept. has not resp. over or maintains					
a. Developed	45	394.0	321.0	800.0	1490.0
b. Undeveloped	45	17.0	100.0	360.0	1503.0
c. Other	10		0.0	16.0	82.8
Please estimate the total number of trail miles managed or maintained by your agency.	46	7.0	11.0	29.5	65.8
What is the number of buildings and the square footage of the buildings operated by your agency?					
a. Number of operated buildings	46	7.0	5.3	10.0	27.0
b. Square footage of operated buildings	44	90015.0	64750.0	159966.0	371681.0
Estimate the number of programs your agency offers annually and how many people (i.e. contacts) are served by these programs.					
a. Total number of programs offered	42	408.0	88.0	891.0	2768.0
b. Number of fee based programs	40	315.0	49.0	332.5	2046.5
c. Total program contacts (estimate as necessary)	41	70520.0	9500.0	44969.0	70520.0
Please estimate the number of contacts (e.g. participants, users) of your agency's parks and facilities per year.					
a. Total building facility contacts	39	234198.0	24005.0	150000.0	458917.0
b. Total park facility contacts	36	500000.0	250000.0	736538.5	3271913.3
c. Total facilities and parks contacts	39	734198.0	260000.0	850000.0	3684514.0
Facilities					
Median jurisdiction population per facility or amenity.					
a. Recreation centers	34	59099.0	16098.2	39642.5	78830.3
b. Community centers	28	59099.0	23820.8	41776.8	64987.8
c. Senior centers	18		43015.0	61988.5	119199.5
d. Teen centers	4		46503.5	74993.5	137266.0
e. Stadiums	8		76615.5	151307.0	298727.5
f. Indoor ice rink	4		73795.8	107370.0	398219.8
g. Arena	0				
h. Performance amphitheater	30		43015.0	107035.6	223484.5
i. Nature centers	18		59264.4	138839.5	309770.5
j. Permanent and semi-permanent restrooms	35	19699.7	3495.1	6649.9	11762.3
k. Facilities with restrooms available free of use to public, not included above	17	29549.5	9042.2	13930.0	29549.5
Median jurisdiction population per facility or amenity.					
a. Playgrounds or play structures	46	3693.7	2578.3	3896.0	8666.4
Playgrounds primarily dedicated for kids aged 5-12	31	7387.4	2601.4	7187.8	13683.8
Tot lots primarily dedicated for kids aged 2-5	31	7387.4	6434.9	18530.9	50536.7
Playgrounds with Inclusive plays structures	29	11819.8	9750.0	28000.0	48132.0

b. Community gardens	25			27197.0	50329.5	75325.3
c. Basketball courts, standalone (outdoor)	42	4924.9		4656.7	8657.8	17972.8
d. Basketball courts , standalone (indoor)	17			13598.5	24664.0	166981.0
e. Multiuse courts -basketball, volleyball, etc. (outdoor)	15	59099.0		19976.0	28075.0	93357.5
f. Multiuse courts -basketball, volleyball, etc. (indoor)	20			12285.6	22999.3	91376.8
g. Volleyball, standalone (outdoor)	26	59099.0		23934.6	38678.8	49780.1
h. Diamond fields: total	35	7387.4		2924.3	4666.7	8075.0
i. Skateboard Parks	33	59099.0		41837.0	59099.0	153230.0
j. Dog park	36	29549.5		27897.6	53051.6	100490.0
k. Ice rink (outdoor only)	5			37958.0	49328.0	425484.0
l. Rectangular fields: total	35	19699.7		4296.9	7933.6	13945.0
Synthetic rectangular fields	12			21464.4	42525.2	89889.6
m. Overlay field	9			19500.0	30919.1	61205.0
n. Walking loops / running tracks (outdoor)	24	19699.7		12895.6	16195.1	27597.0
o. Walking loops / running tracks (indoor)	13			37958.0	79107.0	218173.5
p. Splashpads, spraygrounds or spray showers	26			30759.8	67304.5	141700.1
q. Fitness zones / exercise stations (Outdoor)	32			25153.4	45400.0	111682.5
Median jurisdiction population per golf facility.						
a. Driving range stations	12			11751.0	22535.7	56439.6
b. Regulation 18-hole courses	12			60355.1	97214.4	198181.3
c. Regulation 9-hole courses	6			239071.4	541315.0	833128.8
d. Disc golf courses	28			48098.3	90348.8	198496.9
Median jurisdiction population per swimming/aquatics facility.						
a. Aquatics centers	19	59099.0		47924.8	80038.5	199714.0
b. Swimming pools (outdoor only)	25	29549.5		28013.0	48132.0	82714.0
c. Total indoor competitive swimming pools	16	59099.0		55728.5	116005.1	178614.4
d. Indoor pool designated exclusively for leisure (i.e. non-competitive)	15	59099.0		54213.5	145449.0	239410.0
e. Therapeutic pool	7			85097.7	165428.0	249230.0
f. Waterpark	6	59099.0		78232.5	190226.5	401441.8
Median jurisdiction population per racquet sports facility.						
a. Tennis courts (outdoor only)	38	7387.4		4039.9	7995.3	12542.8
b. Tennis courts (indoor)	4			43111.3	54521.0	21292112.5
c. Pickleball (outdoor)	38			8120.8	13292.7	36793.9
d. Pickleball (indoor)	16			18354.6	52827.8	161803.0
e. Multiuse courts- Tennis, Pickleball (outdoor)	28	9849.8		13327.6	17676.3	31411.4
f. Multiuse courts- Tennis, Pickleball (indoor)	12	19699.7		14856.9	20220.1	61793.4
g. Racquetball/handball/squash courts (outdoor)	4			156319.3	276650.9	401319.3
h. Racquetball/handball/squash courts (indoor)	9			28013.0	47997.0	131775.6
Activities						
Does your agency offer activities in the following categories?						
a. Health and wellness education	47	x	76.4%			
b. Safety training	47	x	69.1%			
c. Fitness enhancement classes	47	x	67.3%			
d. Team sports	47	x	72.7%			

e. Individual sports	47	x	70.9%		
f. Running/cycling races	47	x	49.1%		
g. Racquet sports	47		65.5%		
h. Martial arts	47	x	43.6%		
i. Aquatics	47	x	60.0%		
j. Golf	47		36.4%		
k. Social recreation events	47	x	76.4%		
l. Cultural crafts	47	x	61.8%		
m. Performing arts	47	x	58.2%		
n. Visual arts	47	x	56.4%		
o. Natural and cultural history activities	47	x	70.9%		
p. Themed special events	47	x	76.4%		
q. Trips and tours	47	x	58.2%		
r. eSports/eGaming	47		36.4%		
Does your agency offer the following Out of School Time (OST)					
a. Summer camp					
Yes	46	x	95.7%		
No	46		4.3%		
b. Before school programs					
Yes	43		16.3%		
No	43	x	83.7%		
c. After school programs					
Yes	45		64.4%		
No	45	x	35.6%		
d. Preschool					
Yes	42		31.0%		
No	42	x	69.0%		
e. Full daycare					
Yes	41		9.8%		
No	41	x	90.2%		
f. Specific teen programs					
Yes	44	x	79.5%		
No	44		20.5%		
g. Specific senior programs					
Yes	44	x	81.8%		
No	44		18.2%		
h. Programs for people with disabilities					
Yes	44		75.0%		
No	44	x	25.0%		
i. STEM Programs					
Yes	43		69.8%		
No	43	x	30.2%		
Policies					

Does your agency: Have a policy barring the use of all tobacco products in its parks and at its facilities and grounds?						
Yes, at all locations	46	x	39.1%			
Yes, at select locations	46		41.3%			
No	46		19.6%			
N/A	46		0.0%			
Question Left Unanswered	46		0.0%			
Have a policy that allows the consumption of alcohol by legal-aged adults on its premises?						
Yes, at all locations	46		6.5%			
Yes, at select locations	46	x	67.4%			
No	46		26.1%			
N/A	46		0.0%			
Question Left Unanswered	46		0.0%			
Sell alcoholic beverages to legal-aged adults on its premises (sold by the agency or concessionaire authorized by the agency)?						
Yes, at all locations	46		0.0%			
Yes, at select locations	46	x	54.3%			
No	46		45.7%			
N/A	46		0.0%			
Question Left Unanswered	46		0.0%			
Provide healthy food options in its vending machines?						
Yes, at all locations	46	x	8.7%			
Yes, at select locations	46		34.8%			
No	46		19.6%			
N/A	46		37.0%			
Question Left Unanswered	46		0.0%			
Provide healthy food options at its concession stands?						
Yes, at all locations	46		10.9%			
Yes, at select locations	46		37.0%			
No	46	x	23.9%			
N/A	46		28.3%			
Question Left Unanswered	46		0.0%			
Charge a parking fee at its parks or facilities?						
Yes, at all locations	46		0.0%			
Yes, at select locations	46		19.6%			
No	46	x	78.3%			
N/A	46		2.2%			
Question Left Unanswered	46		0.0%			
Charge an admission fee to enter its parks?						
Yes, at all locations	46		0.0%			
Yes, at select locations	46		19.6%			
No	46	x	80.4%			
N/A	46		0.0%			

Question Left Unanswered	46	0.0%		
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