

## Public Health Program

Tyson Hungerford, Community Paramedic

& Mary Friedman, Community Clinician

## Public Health Program

SOUTH METRO FIRE RESCUE

South Metro Fire Rescue is a world-class organization that serves the public by protecting lives and property through our dedication to training, prevention, mitigation and response.

The mission of the Public Health Program Community Paramedic and Community Clinician will integrate essential physical and mental health resources across three different counties to improve the quality of life for individuals in need of non-emergency services by partnering with public and private agencies to increase access to care and necessary services.



Bridging the gap between community members & community resources.

## Public Health Program



Case coordination often requires both medical and social assessment, education, and navigation.

### **Community Paramedic**

Provides support & resource navigation for:

- Chronic disease management
- Medication education
- Activities of daily living

## **Community Clinician**

Provides support & resource navigation for:

- Aging in place
- Mental health or substance use questions
- People experiencing a housing crisis

## How did we get here?



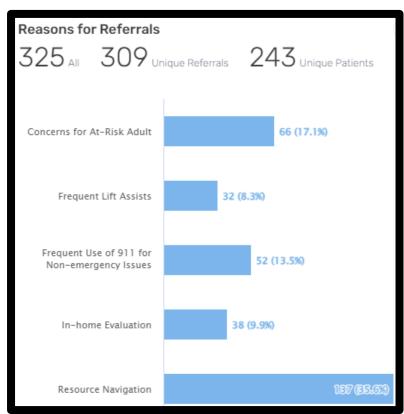
The Advance Resource Medic (ARM Car) has been rebranded to South Metro Fire Rescue's Public Health Program.

- History of the ARM Car
  - Public / Private partnership
  - 2021 / 2022 Transitional period
- Since that time, specifically with COVID-19, the needs of the community have shifted:
  - Aging community difficulty to age in place
  - Lack of resources for people experiencing homelessness
  - Increase homelessness population
  - Rise behavioral health and substance use
  - Accessibility demands have increase across all populations
  - Increase in 911 calls for these populations

### Primary Focus Populations



- Aging in place
  - Experiencing increase falls
  - Unable to complete activities of daily living
- Behavioral health
  - Mental health diagnosis or symptoms
  - Substance use disorders
- People experiencing a housing crisis
  - Low-income housing / at risk for eviction
  - People experiencing homelessness



## Role of the Public Health Program in SMFR



### Non-Emergent Needs:

The Need to Address Alternative Response Systems

Right response, right call

We are currently not responding directly to 911 calls but will attempt to *encapsulate* calls.

- Meaning, we work on <u>preventative</u> measures and <u>referrals</u> from the field.
- Referrals: Direct referrals from line staff for community members who utilize 911 for non-emergent calls
  - Frequent lift assists / Concerns for At Risk Adult
  - Resource navigation
  - In Home Evaluation
- Preventative:
  - County & local referral partnership.
  - Partnering with 988
  - Resource fairs

## What Makes our Public Health Program Different



#### Does this fall under a Crisis Response Team (CRT)?

No! Within SMFR jurisdiction there are 16 Law Enforcement Agencies, 12 of which have their own CRT. The Public Health Program is not attempting to duplicate services.

Why is the Public Health Program a Fire Department issue versus a County Public Health Program issue?

Dissolving of Tri-County Health

Accessing people who are already utilizing the 911 system

- Non-emergent needs
  - Behavioral Health / Substance Use Disorders
  - Non injury related falls
  - Super-utilizers
- Our goal is to inundate community members with existing resources to refocus their attention outside of the 911 system
  - Case management
    - Two weeks minimum
    - Patient's dynamic needs

## Bridging the Gap

Our aim is to enhance the well-being of its community members by professionally and compassionately bridging the gap between residents and necessary, supportive resources while decreasing the overuse of emergency response for non-emergency service calls.

#### Resources exist!

- Community members are often unaware of the resources available to them
  - Insurance
  - County & city agencies
  - Nonprofits
  - Challenges of 3 different counties
    - Different resources, different statutes
- In Home Visits
  - Partnering with Community Risk Reduction
    - Home safety inspection
    - Chronic disease management
    - Resource navigation & support



### How Referrals are Made



### Julota

A software system that aids in mobile integrated healthcare

- Connects community members to community resources
- Provides a patient history
- Reports what resources have previously been provided
- Communication between agencies to better support patient

# **U** Julota®

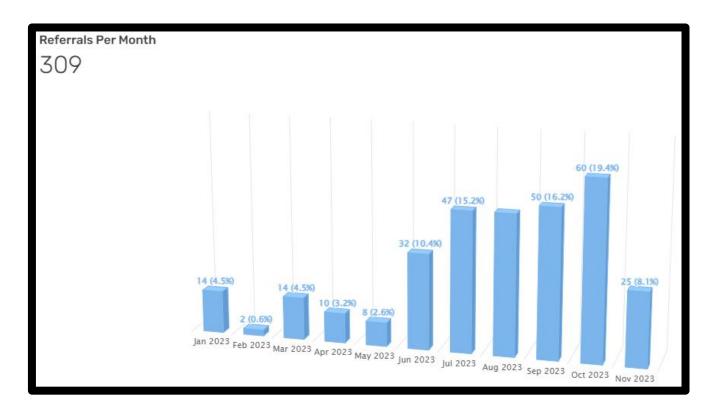
### Referrals

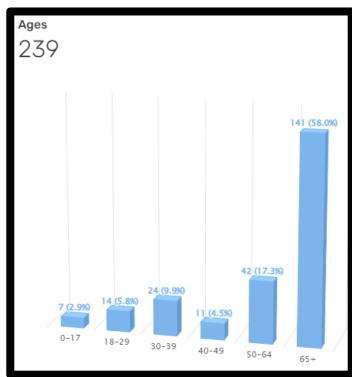
Firefighters and paramedics can send Julota referrals in the field for community members based on their own specific needs.

- Non-emergent 911 calls Calls that are already occurring!
- Identified target populations Aging in place, behavioral health, and housing crisis.
- Hot Spots blanket resource navigation

### Important Statistics to Consider







Station 41 "Hey, thank you! We referred you a patient and ended up running a call at the same address for a different matter and saw the patient we referred receiving the care we had requested."

### **Community Connections**



Who have we met with in the first months to connect for resources and referrals:

- AllHealth Co Response Program, Medication Assistance Treatment, Mobile Response Unit, Justice Administration
- Arapahoe County Adult Protective Services, Harm Reduction Program, Homeless Program
   & Centennial Homeless Outreach, Behavioral Health Subcommittee, Mental Health Team,
   Senior Services
- Douglas County Adult Protective Services, Community Health, Mental Health Initiative,
   Senior Services
- Nonprofits Café 180, Graceful Café
- Hospital Caseworkers Littleton Adventist, Sky Ridge Medical Center
- Kaiser Permanente Program Manager Hospital & Emergency Services
- Rocky Mountain Crisis Services
- Tri-Cities Homeless Services Changing the Trend Network
- 988 Suicide & Crisis Lifeline

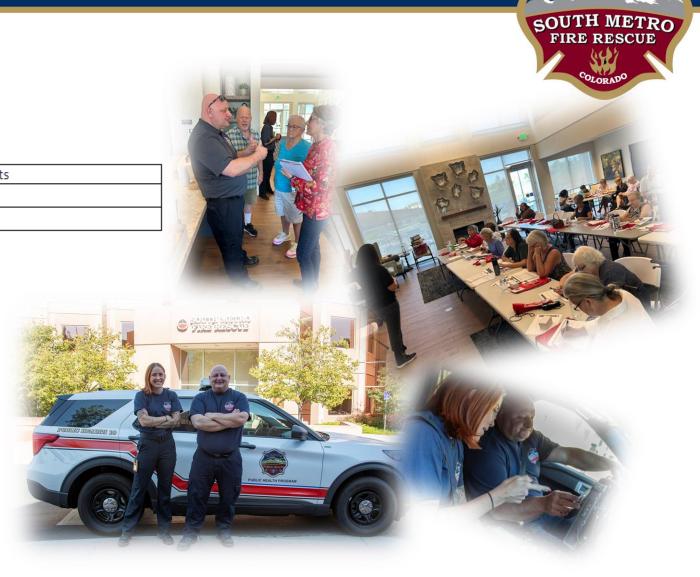
### Early Success Stories

## Case Study 1

	Total Number of Calls	Transports
January 2023 – June 20 <sup>th</sup> , 2023	62	5
After June 20 <sup>th</sup> , 2023	6	2

Case Study 2

# Case Study 3



## Public Health Programs throughout the Nation

SOUTH METRO FIRE RESCUE

- Austin & Travis County Public Health Program
  - Immunizations/screening, shelter, food, clothing, job assistance, outreach/education, emergency preparedness
- Gainsville Community Resource Paramedicine
  - Recovery response, medication management, navigating healthcare systems, case management, chronic disease management
- Minneapolis & Hennepin County Mobile Integrated Healthcare
  - Opioid response, homelessness, behavioral health, case management
- San Antonio Mobile Integrated Healthcare
  - Acute care, hospice, homelessness, medication assisted treatment,
  - intensive care coordination, opioid response
- Seattle & King County Public Health Program
  - Vulnerable adults, behavioral health, homelessness, case management

#### Local health departments impact our lives every day



## Local Public Health Programs



- Eagle County Health Protection District
  - Primary care extension, acute transitional care, behavioral health support, community outreach and prevention
- Co Springs Fire Based
  - Homeless outreach, transitional assistance program, super utilizer program, aging in place program
- Thompson Valley Health Protection District
  - Community outreach, health education, resource navigation.



## Looking to the Future for South Metro



Utilizing the framework of Community Assistance, Referral & Education Services (CARES). CARES: Progressive & scalable model to meet the needs of the entire district

#### Immediate Needs:

- Obtaining Internal Commitment to Progressing the Public Health Program
- Securing funding
  - Timeline of current grant, not available again
  - Four grant requests currently pending
  - Current grant ends in April

### Looking Forward:

- Our current capacity is greater than one Community Clinician & one Community Paramedic
- Continuing to access available grant funding
- In terms of personnel, equipment and expansion of coverage
  - Monitor needs of the community and adapt as needed
  - Monitoring and collaborating with other programs nationally and locally
    - Determine / adhere to best practices



## Questions?



## Thank you for your time!



## South Metro Fire Rescue

Board of Directors 2024 Budget Update

# **Updates Since Last Meeting Special Session**

- Proposition HH was defeated by nearly 60% of the voters
- Governor has called a special session of the legislature to begin November 17:
  - Subjects for consideration, appropriate legislative action, and funding:
    - Concerning a property tax relief package to reduce Coloradans' property tax burden in 2023.
    - Concerning the fiscal impact of the tax relief package on the interests of schools and local governments that are funded with property tax potentially utilizing reserves, TABOR surplus, and general fund.
    - Concerning necessary administrative changes attributed to the tax relief package only for 2023.
    - ...
- From State's Property Tax Administrator:
  - I suspect there will be a value adjustment beyond that included in SB 22-238, similar to those seen in HH, as well as assessment rate adjustments.
  - In addition, policy makers recognize that any valuation adjustments needs time. To that end, extended dates similar to those in HH will likely be included.



### **Budget Process Discussion**

- How does the Board want to move forward with the Budget Process?
  - Discuss outcome of the legislative session at an additional meeting between now and December
     11?
  - Give Staff some parameters to bring a budget ready to be passed on December 11?
    - Floor to Capital Projects Transfer amount?
    - Other parameters?
- At this stage in the budget, only the amount of transfer to the Capital Projects Fund is impacted by the
  potential reduction in revenue.
  - e.g. If revenue is reduced by \$1,000,000 we would reduce the proposed transfer by \$1,000,000.
- Timeline
  - Schedule preliminary meeting for December 4
  - After session ends, if the timing and outcomes impact the budget outside the BOD's parameters, discuss at Dec. 4 meeting.
  - If the timing and outcomes are within the BOD's parameters, staff will have budget ready for approval at Dec. 11 meeting.



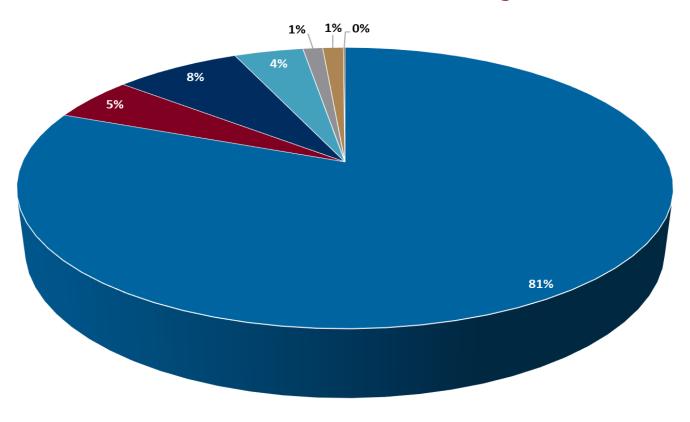
# 2024 Draft Budget Special Session (SB 303)

	Audit	Budget	Forecast	Budget 238	Budget 303	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Revenues								
Property Taxes	124,988,592	124,574,007	123,888,244	161,114,910	156,300,614	25.47%	26.16%	(2.99%)
Specific Ownership Tax	9,508,226	9,690,566	9,690,566	9,690,566	9,690,566	0.00%	0.00%	0.00%
Ambulance Transport Fees	12,769,267	13,270,944	13,503,168	13,939,551	14,357,722	8.19%	6.33%	3.00%
Medicaid Supplemental Fee	6,951,772	7,368,878	7,433,403	7,811,011	7,842,240	6.42%	5.50%	0.40%
Permit/Plan Review Fees	2,450,898	2,300,625	2,300,625	2,185,594	2,243,109	(2.50%)	(2.50%)	2.63%
Other Income	4,106,652	3,580,745	5,069,647	2,137,135	2,337,135	(34.73%)	(53.90%)	9.36%
Leases (GASB 87)	194,968	-	194,980	194,980	194,980		0.00%	0.00%
<b>Total Revenues</b>	160,970,375	160,785,765	162,080,633	197,073,747	192,966,366	20.01%	19.06%	(2.08%)
Expenses								
Salaries	(83,956,390)	(90,951,268)	(91,701,268)	(98,564,185)	(98,666,561)	8.48%	7.60%	0.10%
Benefits	(34,258,351)	(37,765,945)	(37,265,945)	(39,658,125)	(39,313,569)	4.10%	5.49%	(0.87%)
Overtime	(10,522,624)	(11,823,027)	(9,514,027)	(9,856,418)	(9,856,418)	(16.63%)	3.60%	0.00%
Treasurers fees	(1,877,465)	(1,868,873)	(1,868,873)	(2,416,724)	(2,344,509)	25.45%	25.45%	(2.99%)
Operating Expenses	(21,040,623)	(21,010,686)	(21,010,686)	(20,942,932)	(20,942,932)	(0.32%)	(0.32%)	0.00%
Leases (Contract Obligation)	(194,968)		(194,980)	(194,980)	(194,980)		0.00%	0.00%
Leases (Annual)	(454,335)	-	(514,300)	(514,300)	(514,300)		0.00%	0.00%
Total Expenses	(152,304,757)	(163,419,799)	(162,070,079)	(172,147,664)	(171,833,269)	5.15%	6.02%	(0.18%)
Other Financing Sources (Uses)								
Transfers To Other Funds	(15,000,000)	-	-	(27,500,000)	(23,000,000)			(16.36%)
Transfers From Other Funds				-				
Total Other Financing Sources (Uses)	(15,000,000)	-	-	(27,500,000)	(23,000,000)			(16.36%)
Net Change in Fund Balance	(6,334,382)	(2,634,034)	10,554	(2,573,917)	(1,866,903)			
Ending Fund Balance	41,893,887	39,259,853	41,904,441	39,330,524	40,037,539	1.98%	(4.46%)	1.80%
					_			
Reserve Threshold (%)	28%	24%	26%	23%	23%			



# Revenues Special Session (SB 303)

## Revenues for 2024 Total \$193 Million 20.01% increase over 2023 Budget





■ Specific Ownership Tax

■ Ambulance Transport Fees

■ Medicaid Supplemental Fee

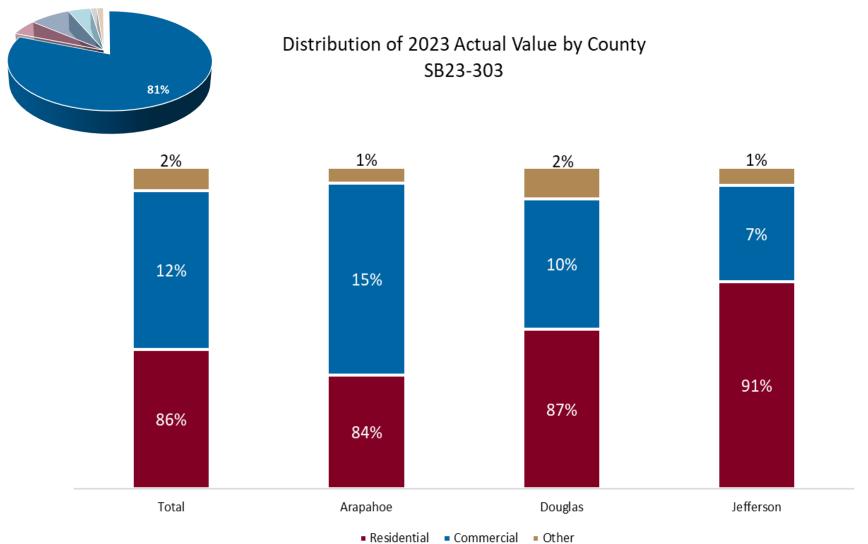
■ Permit/Plan Review Fees

Other Income

Leases (GASB 87)

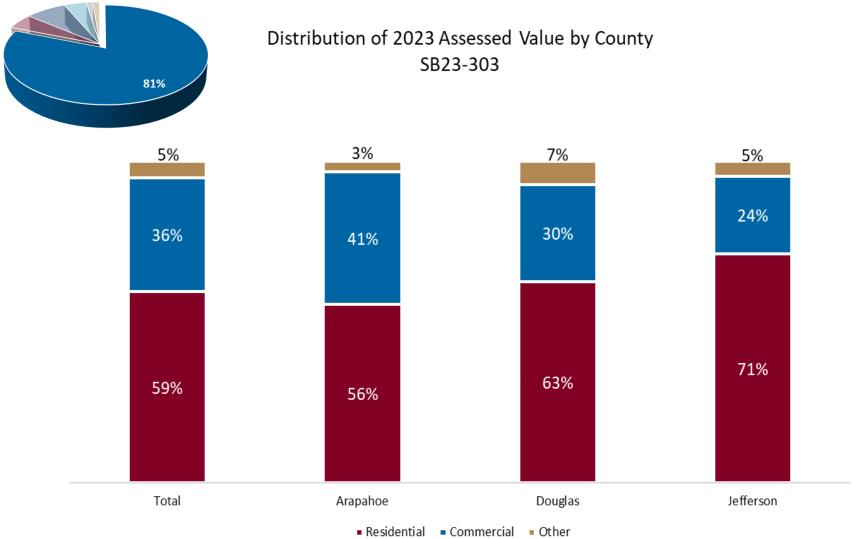


### **Components of Property Taxes**





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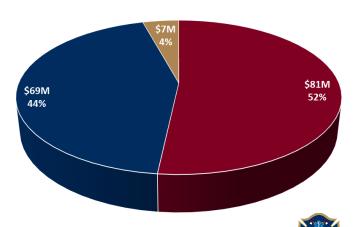




### **Property Taxes Special Session**

	Audit	Budget	Forecast	Budget v1	Budget v2	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Revenues								
Property Taxes	124,988,592	124,574,007	123,888,244	156,300,614	156,300,614	25.47%	26.16%	0.00%

- Preliminary Certification of Valuations show assessed values increasing 21.6% from 2022
- Arapahoe County increasing 20.4% from 2022
  - Value reductions from SB23-303 not yet provided by Arapahoe County. Estimated impact of value reduction based on residential and commercial property counts provided. Assessment protest process delayed.
- Douglas County increasing 23.9% from 2022
  - Includes value reductions from SB23-303, assessment protests, and 4% single family residential assessment valuation reduction passed by CBOE provided by Douglas County.
- Jefferson County increasing 14.1% from 2022
  - Value reductions from SB23-303 not yet provided by Jefferson County. Estimated impact of value reduction based on residential and commercial property counts provided.
- Final Certification of Valuations timing depends on the outcome of the special session.

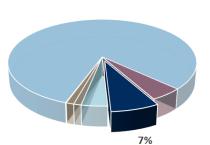


### **Components of Other Revenue Categories**

	Audit	Budget	Forecast	Budget v1	Budget v2
	2022	2023	2023	2024	2024
Revenues					
Specific Ownership Tax	9,508,226	9,690,566	9,690,566	9,690,566	9,690,566
Ambulance Transport Fees	12,769,267	13,270,944	13,503,168	13,939,551	14,357,722
Medicaid Supplemental Fee	6,951,772	7,368,878	7,433,403	7,811,011	7,842,240
Permit/Plan Review Fees	2,450,898	2,300,625	2,300,625	2,185,594	2,243,109

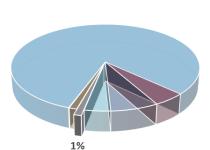
% Change vs 2023 Budget	% Change vs 2023 Forecast	% Change vs 2024 Budget v1
0.00%	0.00%	0.00%
8.19%	6.33%	3.00%
6.42%	5.50%	0.40%
(2.50%)	(2.50%)	2.63%

### **Ambulance Transport | \$14.4M**



- Based on 23,235 transports (0.2% increase)
- Net revenue per transport \$618 (42.2% of gross)
- \$4.7 million in bad debt
- Includes 3% increase in fee (\$1,374; \$17.5 / mile)

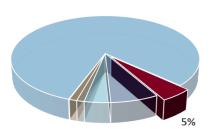
### Permit/Plan Review Fees | \$2.2M



- 2.5% decrease from 2023 budget
- Includes 3% increase in fee

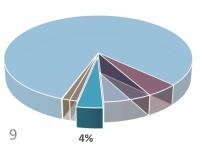
### **Specific Ownership Tax | \$9.7M**

Flat to 2023 budget



#### Medicaid Payment | \$7.8M

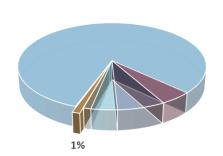
• 5.5% increase from 2023 forecast (2023 actual)





### **Other Income**

2022	Budget 2023	Forecast 2023	Budget v1 2024	Budget v2 2024	% Change vs 2023 Budget	% Change vs 2023 Forecast
4,106,652	3,580,745	5,069,647	2,137,135	2,337,135	(34.73%)	(53.90%)
194,968	-	194,980	194,980	194,980		0.00%
	<b>2022</b> 4,106,652	<b>2022 2023</b> 4,106,652 3,580,745	2022     2023     2023       4,106,652     3,580,745     5,069,647	2022         2023         2023         2024           4,106,652         3,580,745         5,069,647         2,137,135	2022         2023         2023         2024         2024           4,106,652         3,580,745         5,069,647         2,137,135         2,337,135	2022         2023         2023         2024         2024         2024         2023 Budget           4,106,652         3,580,745         5,069,647         2,137,135         2,337,135         (34.73%)



### Other Income | \$2.3M

Reimbursements: \$1,364,000

Grant Proceeds: \$346,135

Net Investment Income: \$200,000

Rental Income: \$182,500Dispatch Fees: \$140,000

• Miscellaneous Income: \$104,500

### Lease (GASB)| \$0.2M

Leases (GASB 87) has an offsetting expense account and nets to \$0 but is needed to ensure budget allocation and to adhere to the new GASB pronouncement

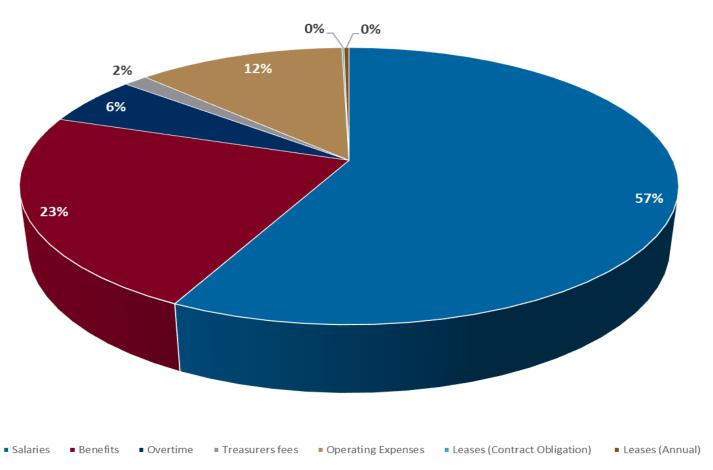


% Change vs 2024 Budget v1

9.36%

### **Expenses**

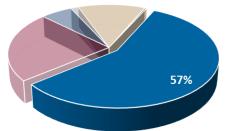
## Expenses for 2024 Total \$172 Million 5.19% increase over 2023 Budget





### **Components of Total Salaries**

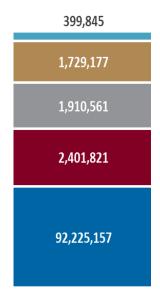
	Audit 2022	Budget 2023	Forecast 2023	Budget v1 2024	Budget v2 2024	% Change vs 2023 Budget	% Change vs 2023 Forecast	% Change vs 2024 Budget v1
Expenses								
Salaries	(83,956,390)	(90,951,268)	(91,701,268)	(98,564,185)	(98,666,561)	8.48%	7.60%	0.10%



### **Total Salaries | \$98.7M**

Total increase of \$7.7M from 2023 budget

	\$ Increase	% Increase
Market Increase	3,077,059	3.4%
Lower Attrition	1,064,327	1.2%
Net FTE Increase	894,597	1.0%
Line Promotions/ Step Increases	2,115,667	2.3%
Reclasses, holiday premium, buyouts	563,643	0.6%
Total	7,715,293	8.5%



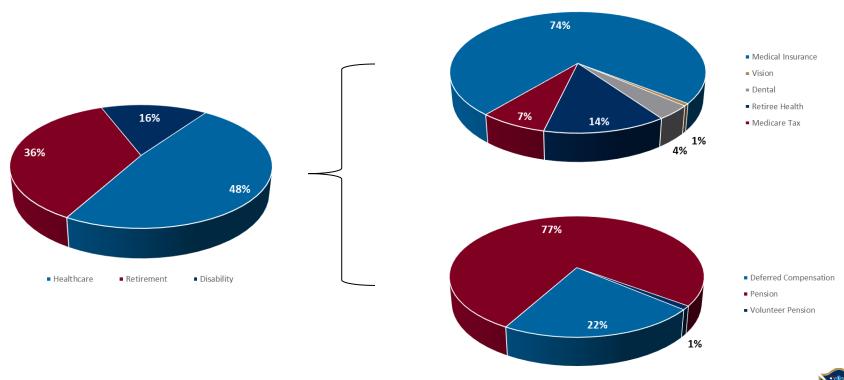
- Salaries
- Annual Leave Buyouts Educational Differential
- Holiday Premium
- Other Differentials



### **Components of Benefits**

Evnoncos	Audit 2022	Budget 2023	Forecast 2023	Budget v1 2024	Budget v2 2024	% Change vs 2023 Budget	% Change vs 2023 Forecast	% Change vs 2024 Budget v1
Expenses	(24.250.254)	(27.755.045)	(27.205.045)	(20.650.425)	(20, 242, 560)	4.400/	F 400/	(0.070/)
Benefits	(34,258,351)	(37,765,945)	(37,265,945)	(39,658,125)	(39,313,569)	4.10%	5.49%	(0.87%)

### Benefits | \$39.3M



13

### **Components of Benefits**

	Audit	Budget	Forecast	Budget v1	Budget v2	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Expenses								
Benefits	(34,258,351)	(37,765,945)	(37,265,945)	(39,658,125)	(39,313,569)	4.10%	5.49%	(0.87%)

### Benefits | \$39.3M

39.8% Fringe Benefit Rate

#### Benefit total increase of \$1.5M from 2023 budget:

- Assumed attrition rate of 3% vs 5% caused a \$0.43M increase
- Medical Insurance and HSA Contribution: \$0.9M decrease to \$14.6M
- Pension: \$0.9M increase to \$10.9M due to increase in pay, promotions, and pension rate
- Deferred Compensation: \$321K increase to \$3.2M due to increase in FTE count and increased overall tenure
- RHS and Buyout: \$101K increase in contributions
- FPPA Death and Disability: \$337K increase
- Short/Long-Term Disability: \$37K increase
- Workers Compensation: \$168K increase
- Medicare: \$96k increase



### **Overtime**

	Audit	Budget	Forecast	Budget v1	Budget v2	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Expenses								
Overtime	(10,522,624)	(11,823,027)	(9,514,027)	(9,856,418)	(9,856,418)	(16.63%)	3.60%	0.00%

Wildland & USAR Reimbursement: \$1M

Overtime Breakdown							
Minimum Staffing	5,304,625.42						
Project/Meeting OT	2,688,042.58						
FLSA	765,000.00						
Wildland deployment	855,000.00						
USAR Deployment	190,000.00						
On Call hours	53,750.00						
Total	9,856,418.00						



### **Operating Expenses**

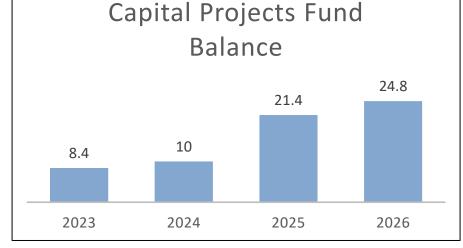
	Audit	Budget	Forecast	Budget 238	Budget 303	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Expenses								
Treasurers fees	(1,877,465)	(1,868,873)	(1,868,873)	(2,416,724)	(2,344,509)	25.45%	25.45%	(2.99%)
Operating Expenses	(21,040,623)	(21,010,686)	(21,010,686)	(20,942,932)	(20,942,932)	(0.32%)	(0.32%)	0.00%
Leases (Contract Obligation)	(194,968)	-	(194,980)	(194,980)	(194,980)		0.00%	0.00%
Leases (Annual)	(454,335)	-	(514,300)	(514,300)	(514,300)		0.00%	0.00%

- Treasurers Fees: estimated at 1.5% of overall Property Taxes
- Managing to 2.0% increase outside one-time expenses (exclusive of treasurer fees) included in the long-term plan
- Lease (Contract Obligations): new line to offset revenue due to GASB 87
- Moved annual leases for both equipment and warehouse over to General Fund



### **Capital Expenses Request**

- Equipment \$3.8M:
  - \$0.8M New ERP
  - \$0.5M Single Layer PPE
  - \$0.3M SCBA Equipment
  - \$2.2M Cardiac Monitors
- Facilities \$9.3M:
  - \$7.5M Station 15 Rebuild
  - \$1.8M Facilities Maintenance
- Vehicles and Apparatus \$8.3M:
  - \$3.6M 4 Engines
  - \$1.8M 1 Tiller
  - \$1.1M 5 Medic Units
  - \$0.8M Hazmat (rollover)
  - \$0.6M 2 Type VI Brush Truck (rollover)
  - \$0.4M Type III Brush Truck

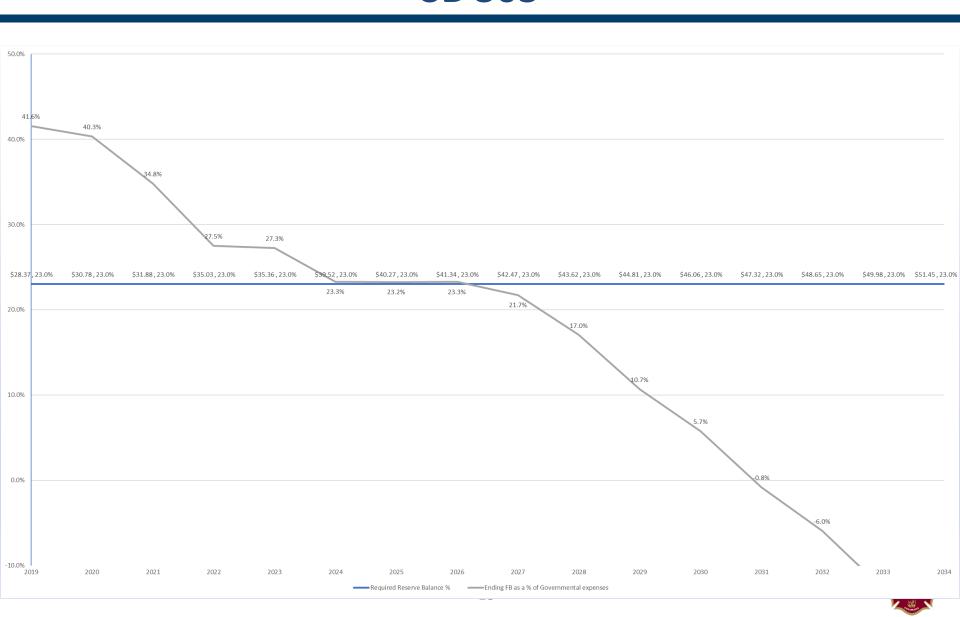


In Millions

Total: \$21.5M



# Long-Term Plan SB 303



### **Budget Process Discussion**

- How does the Board want to move forward with the Budget Process?
  - Discuss outcome of the legislative session at an additional meeting between now and December
     11?
  - Give Staff some parameters to bring a budget ready to be passed on December 11?
    - Floor to Capital Projects Transfer amount?
    - Other parameters?
- At this stage in the budget, only the amount of transfer to the Capital Projects Fund is impacted by the
  potential reduction in revenue.
  - e.g. If revenue is reduced by \$1,000,000 we would reduce the proposed transfer by \$1,000,000.
- Timeline
  - Schedule preliminary meeting for December 4
  - After session ends, if the timing and outcomes impact the budget outside the BOD's parameters, discuss at Dec. 4 meeting.
  - If the timing and outcomes are within the BOD's parameters, staff will have budget ready for approval at Dec. 11 meeting.





# Questions

# 2024 Draft Budget SB22-238 v Special Session

Updated 11.06.23	Forecast 2023	Draft Budget 238	Draft Budget 303	238 v 303 Variance \$ Variance %		
Revenues	2023	238	303		variance 3	Variance 76
Property Taxes	123,888,244	161,114,910	156,300,614	\$	(4,814,296)	-3.0%
Specific Ownership Tax	9,690,566	9,690,566	9,690,566	\$	-	0.0%
Ambulance Transport Fees	13,503,168	14,357,722	14,357,722	\$	-	0.0%
Medicaid Supplemental Fee	7,433,403	7,842,240	7,842,240	\$	-	0.0%
Permit/Plan Review Fees	2,300,625	2,243,109	2,243,109	\$	-	0.0%
Other Income	5,069,647	2,337,135	2,337,135	\$	-	0.0%
Transfer (to)/from Other Fund	-	-	-	\$	-	0.0%
Leases (GASB 87)	194,980	194,980	194,980	\$	-	0.0%
Total Revenues	162,080,633	197,780,662	192,966,366	\$	(4,814,296)	-2.4%
Expenses						
Salaries	(91,701,268)	(98,666,561)	(98,666,561)	\$	-	0.0%
Benefits	(37,265,945)	(39,313,569)	(39,313,569)	\$	-	0.0%
Overtime	(9,514,027)	(9,856,418)	(9,856,418)	\$	-	0.0%
Treasurers fees	(1,868,873)	(2,416,724)	(2,344,509)	\$	72,215	-3.0%
Operating Expenses	(21,010,686)	(20,942,932)	(20,942,932)	\$	-	0.0%
Leases (Contract Obligation)	(194,980)	(194,980)	(194,980)	\$	-	0.0%
Leases (Annual) :Equipment, Warehouse	(514,300)	(514,300)	(514,300)	\$	-	0.0%
Total Expenses	(162,070,079)	(171,905,483)	(171,833,268)	\$	72,215	0.0%
Gain/Loss	10,554	25,875,179	21,133,098	\$	(4,742,081)	-18.3%
Capital Projects	-	(27,500,000)	(23,000,000)	\$	4,500,000	-16.4%
Change to Fund Balance	10,554	(1,624,821)	(1,866,902)	\$	(242,081)	14.9%
Ending General Fund Fund Balance	41,904,441	40,279,620	40,037,539	\$	(242,081)	-0.6%
General Fund Reserve Threshold (%)	26%	23%	23%			

## 2024 Draft Budget SB22-238

	Audit	Budget	Forecast	Budget v1	Budget v2	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Revenues								
Property Taxes	124,988,592	124,574,007	123,888,244	161,114,910	161,114,910	29.33%	30.05%	0.00%
Specific Ownership Tax	9,508,226	9,690,566	9,690,566	9,690,566	9,690,566	0.00%	0.00%	0.00%
Ambulance Transport Fees	12,769,267	13,270,944	13,503,168	13,939,551	14,357,722	8.19%	6.33%	3.00%
Medicaid Supplemental Fee	6,951,772	7,368,878	7,433,403	7,811,011	7,842,240	6.42%	5.50%	0.40%
Permit/Plan Review Fees	2,450,898	2,300,625	2,300,625	2,185,594	2,243,109	(2.50%)	(2.50%)	2.63%
Other Income	4,106,652	3,580,745	5,069,647	2,137,135	2,337,135	(34.73%)	(53.90%)	9.36%
Leases (GASB 87)	194,968	-	194,980	194,980	194,980		0.00%	0.00%
Total Revenues	160,970,375	160,785,765	162,080,633	197,073,747	197,780,662	23.01%	22.03%	0.36%
Expenses								
Salaries	(83,956,390)	(90,951,268)	(91,701,268)	(98,564,185)	(98,666,561)	8.48%	7.60%	0.10%
Benefits	(34,258,351)	(37,765,945)	(37,265,945)	(39,658,125)	(39,313,569)	4.10%	5.49%	(0.87%)
Overtime	(10,522,624)	(11,823,027)	(9,514,027)	(9,856,418)	(9,856,418)	(16.63%)	3.60%	0.00%
Treasurers fees	(1,877,465)	(1,868,873)	(1,868,873)	(2,416,724)	(2,416,724)	29.31%	29.31%	0.00%
Operating Expenses	(21,040,623)	(21,010,686)	(21,010,686)	(20,942,932)	(20,942,932)	(0.32%)	(0.32%)	0.00%
Leases (Contract Obligation)	(194,968)	-	(194,980)	(194,980)	(194,980)		0.00%	0.00%
Leases (Annual)	(454,335)		(514,300)	(514,300)	(514,300)		0.00%	0.00%
Total Expenses	(152,304,757)	(163,419,799)	(162,070,079)	(172,147,664)	(171,905,484)	5.19%	6.07%	(0.14%)
Other Financing Sources (Uses)								
Transfers To Other Funds	(15,000,000)	-	-	(25,000,000)	(27,500,000)			10.00%
Transfers From Other Funds	-	-	-	-				
Total Other Financing Sources (Uses)	(15,000,000)	-	-	(25,000,000)	(27,500,000)			10.00%
Net Change in Fund Balance	(6,334,382)	(2,634,034)	10,554	(73,917)	(1,624,822)			
Ending Fund Balance	41,893,887	39,259,853	41,904,441	41,830,524	40,279,620	2.60%	(3.88%)	(3.71%)



Reserve Threshold (%)

28%

24%

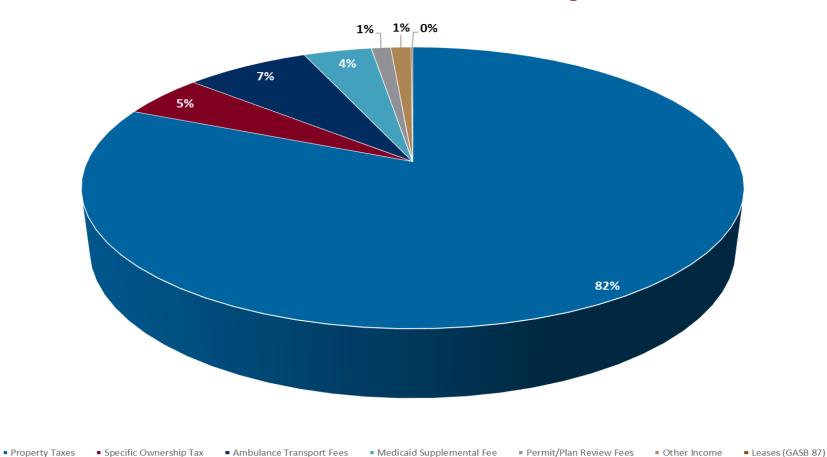
26%

24%

23%

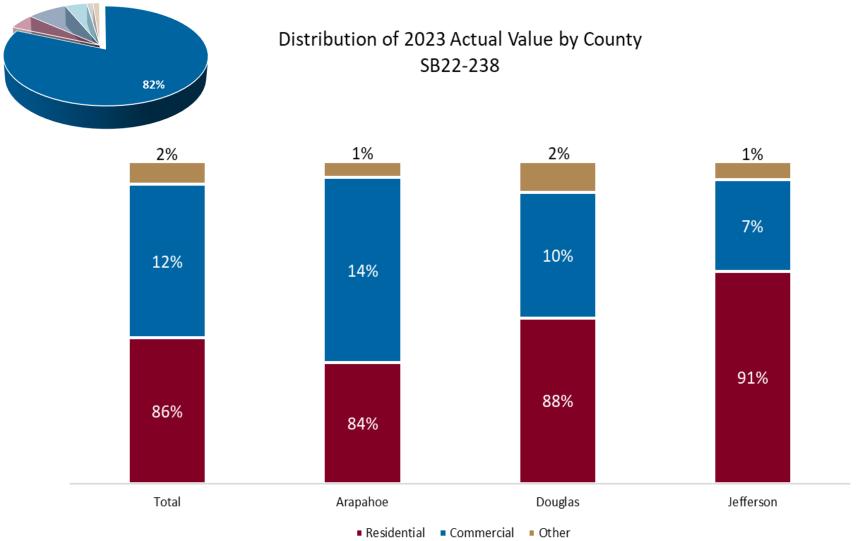
### **Revenues SB22-238**

# Revenues for 2024 Total \$198 Million 23.01% increase over 2023 Budget



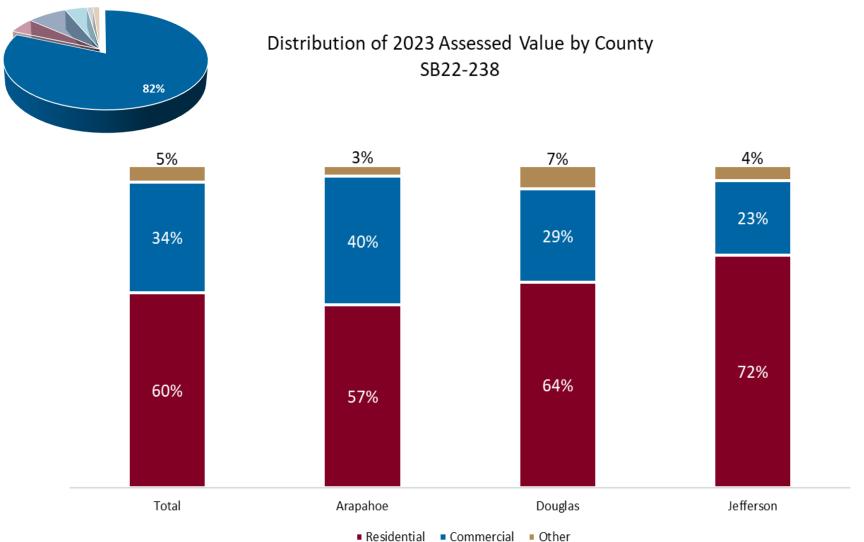


## **Components of Property Taxes**





## **Components of Property Taxes**

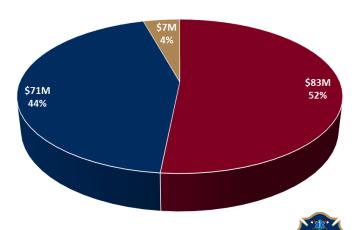




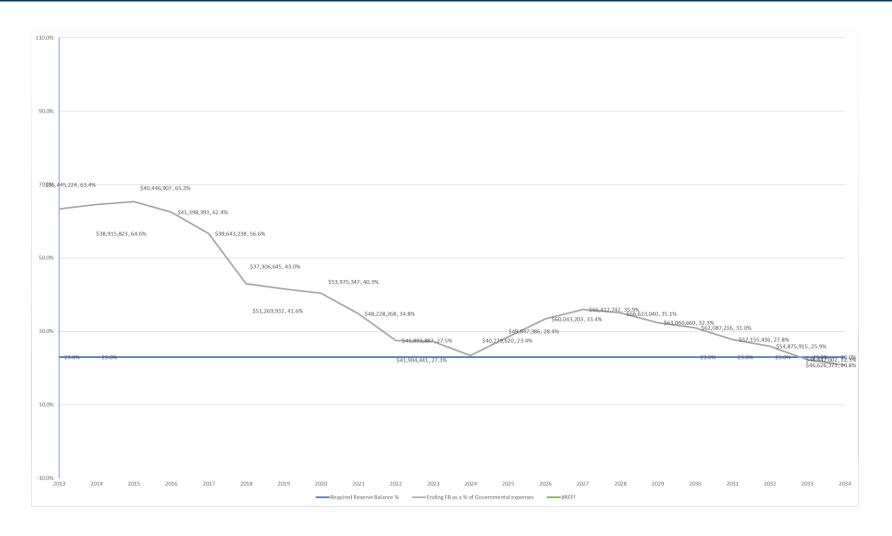
## **Property Taxes SB22-238**

	Audit	Budget	Forecast	Budget v1	Budget v2	% Change vs	% Change vs	% Change vs
	2022	2023	2023	2024	2024	2023 Budget	2023 Forecast	2024 Budget v1
Revenues								
Property Taxes	124,988,592	124,574,007	123,888,244	161,114,910	161,114,910	29.33%	30.05%	0.00%

- Preliminary Certification of Valuations show assessed values increasing 25.5% from 2022
- Arapahoe County increasing 23.9% from 2022
  - Value reductions from SB22-238 not yet provided by Arapahoe County. Estimated impact of value reduction based on residential and commercial property counts provided. Assessment protest process delayed.
- Douglas County increasing 28.1% from 2022
  - Includes value reductions from SB22-238, assessment protests, and 4% single family residential assessment valuation reduction passed by CBOE provided by Douglas County.
- Jefferson County increasing 19.4% from 2022
  - Value reductions from SB22-238 not yet provided by Arapahoe County. Estimated impact of value reduction based on residential and commercial property counts provided.
- Final Certification of Valuations provided by December 10th



# Long-Term Plan SB 238





## **Budget Timeline SB22-238**

### November 17th

• Counties finish tabulating all in-person and accepted mail ballots registered in the county. Immediately after completing this tabulation, the county must also generate a summary results report.

### December 10th

• Final Certification of Valuations provided by the County Assessor's Office

### December 15th

Submission of Certification of Tax Levies to the County Commissioner

### January 31st

Filing of annual budget with Division of Local Government (DLG)





## 2023 – 2024 FIREFIGHTER CARDIAC SCREENING PILOT

Carrie J Burns MD – Wellness and Occupational Physician

Chris Macklin – Health and Wellness Director

Carrie J Burns, MD



Pilot 1: CAC and CCT with Heart Flow analysis 10-line members ages 34-62 (9-screened 1-volunteer)

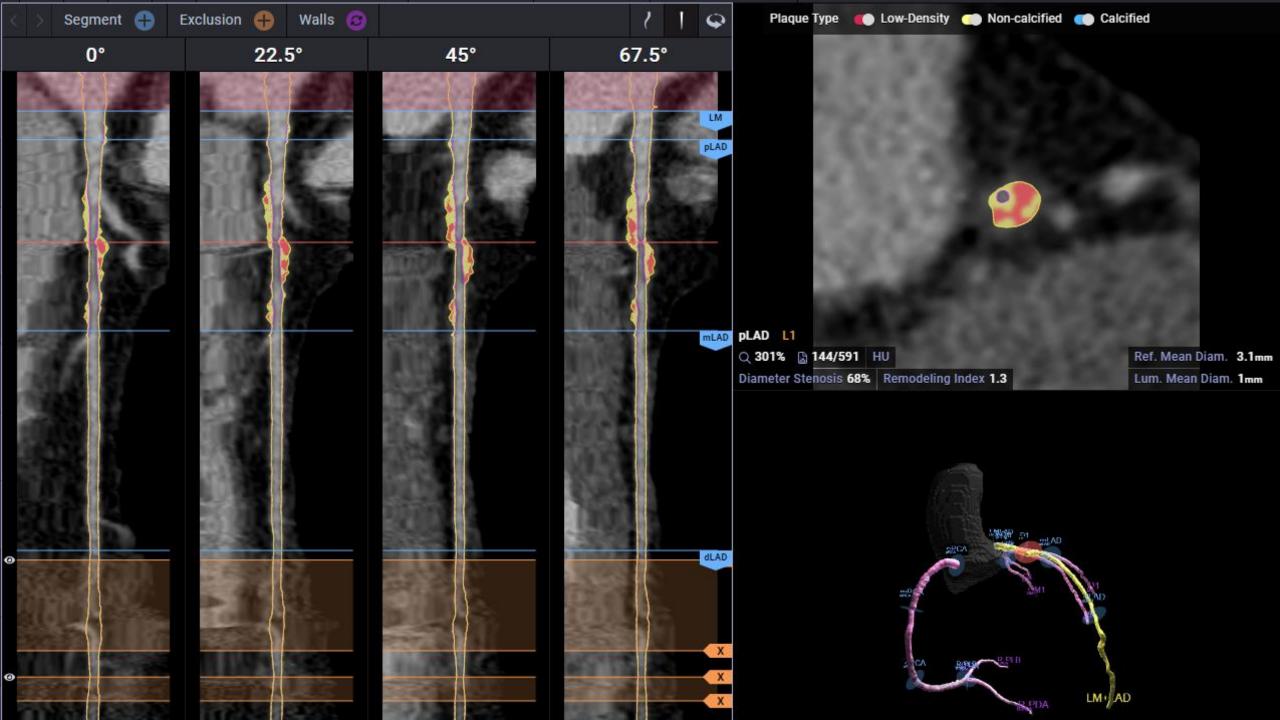
5/10 had plaque (50%) 1 required a cardiac stent

Pilot 2: Coronary CT Scan (CCT) with Cleerly analysis. CAC is embedded in Cleerly read. 18-line members, ages 37 – 63 (11-screened 7-volunteer)

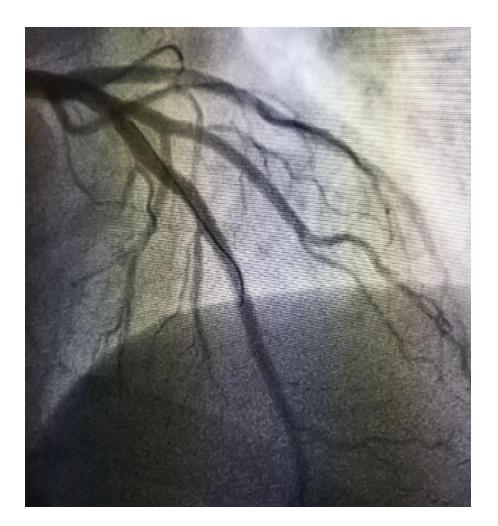
17/18 had plaque (94%)
1 required a cardiac stent

Combined study results: 28 participants 23/28 had plaque (88%) 2 required stents 7%

- High incidence of plaque
- Calcium score alone is insufficient
- Significant morbidity and mortality was avoided by intensive cardiac screening
- Minimal time loss from work







# Questions?