



South Metro Fire Rescue

Board of Directors
2025 Proposed Budget
December 9, 2024

Agenda

- Changes from 11/04 Budget Presentation
 - Updated Final Mill Levy amounts from Counties
 - Reduced Treasurer Fee's 1.5% of Property Tax
 - Updated Ambulance Transport Fee Revenue
 - Accelerated Capital from 2025 to 2024 for ongoing maintenance
 - CBA Cost compared to June
- Next Steps & Budget Timeline
- Appendix: Deeper Dive Components



Executive Summary of General Fund Changes Compared to 11/4 Budget Presentation

	11/4/2024	12/9/2024	
Updated from Prior Presentation	Proposed Budget	Proposed Budget	Variance \$ Notes
Beginning Fund Balance	50,650,199	50,650,199	-
Revenues			
Property Taxes	\$ 154,553,966	\$ 154,551,768	(2,198) Revised per final certification received 12/3/2024
Abatements	670,341	668,332	(2,009) Revised per final certification received 12/3/2024
Specific Ownership Tax	10,080,409	10,080,409	-
Ambulance Transport Fees	19,995,178	18,816,657	(1,178,521) Ambulance transport rates change
Medicaid Supplemental Fee	7,234,628	7,234,628	-
Permit/Plan Review Fees	2,239,516	2,239,516	-
Other Income	3,972,371	3,972,371	-
JACC Revenue	270,500	270,500	-
Leases (GASB 87)	194,980	194,980	-
Total Revenues	\$ 199,211,890	\$ 198,029,162	(1,182,728)
Expenses			
Salaries	(108,837,957)	(108,837,957)	-
Benefits	(40,756,133)	(40,756,133)	-
Overtime	(10,842,060)	(10,842,060)	-
Treasurers fees	(2,318,309)	(2,318,277)	32 Revised per final certification received 12/3/2024
Operating Expenses	(22,413,286)	(22,413,286)	-
JACC Expenses	(270,500)	(270,500)	-
Leases (Contract Obligation)	(194,980)	(194,980)	-
Leases (Annual) :Equipment	(531,200)	(531,200)	-
Total Expenses	\$ (186,164,424)	\$ (186,164,392)	32
Gain/Loss	13,047,466	11,864,770	(1,182,696)
CPF Transfer	(15,000,000)	(15,000,000)	-
Change to Fund Balance	(1,952,534)	(3,135,230)	(1,182,696)
Ending Fund Balance	\$ 48,697,665	\$ 47,514,969	(1,182,696)
Reserve Threshold (%)	26%	26%	
<i>Amount +/-) 23% Reserve</i>	<i>5,879,847</i>	<i>4,697,159</i>	



Executive Summary of Changes

Compared to 11/04 Budget Presentation

**General Fund: Total Revenue \$18.8M and a decrease of \$1.2M from 11/04
Revised Model to cap Medicaid/Medicare**

Group	Transports	2025 Transports	2025 Milage	Gross Revenue	Bad Debt	Collections	Net Revenue
ATTORNEY	6	8	41	\$ 16,031	\$ (6,386)	\$ 395.04	\$ 10,040.02
FACILITY	19	26	130	\$ 50,764	\$ (20,221.48)	\$ 1,250.97	\$ 31,793.39
INSURANCE	2,646	3,646	18,129	\$ 7,069,541	\$ (2,816,107.40)	\$ 174,214.18	\$ 4,427,647.34
MEDICAID	2,699	3,719	18,492	\$ 1,531,977			\$ 1,531,977
MEDICAID HMO	276	380	1,891	\$ 156,660			\$ 156,660
MEDICARE	3,443	4,744	23,590	\$ 2,764,822			\$ 2,764,822
MEDICARE HMO	4,896	6,745	33,545	\$ 3,931,620			\$ 3,931,620
MILITARY	72	99	493	\$ 192,368	\$ (76,628.77)	\$ 4,740.52	\$ 120,480.20
NF	115	158	788	\$ 307,255	\$ (122,393.18)	\$ 7,571.67	\$ 192,433.65
PATIENT	3,260	4,491	22,336	\$ 8,710,016	\$ (3,469,580.54)	\$ 214,640.30	\$ 5,455,075.71
VETERANS	87	120	596	\$ 232,445	\$ (92,593.10)	\$ 5,728.13	\$ 145,580.24
WC	29	40	199	\$ 77,482	\$ (30,864.37)	\$ 1,909.38	\$ 48,526.75
	17,548	24,177	120,232	\$ 25,040,982	\$ (6,634,775)	\$ 410,450	\$ 18,816,657

Based on trend

26%

6%

11/4/2024 Presentation	2025 Budget	\$ 26,624,611.25	\$ (7,059,572.87)	\$ 430,139.32	\$ 19,995,177.70
	Variance	\$ (1,583,629.59)	\$ 424,798.30	\$ (19,689.13)	\$ (1,178,520.41)
	2024 Budget	\$ 18,753,425.41	\$ (4,677,860.25)	\$ 282,156.67	\$ 14,357,721.84
	Variance	\$ 6,287,556.25	\$ (1,956,914.32)	\$ 128,293.52	\$ 4,458,935.45



Executive Summary of Capital Fund Changes Compared to 11/4 Budget Presentation

2025 Budget

	11/4/2024	12/9/2024	Variance \$	Notes
Equipment				
HPE Server / Storage - SMFR Business Core system replacement	350,000	350,000	-	
Replace the DSX Door Security System	150,000	150,000	-	
ERP Enhancements (Powerapp)	50,000	50,000	-	
Bunker Gear Lifecycle Replacement (See Bunker Gear Expiring)	512,500	512,500	-	
Bunker Gear Recruits X2 sets	328,000	328,000	-	
Annual Station and Gym Equipment replacement	23,000	23,000	-	
SCBA Equipment: Compressor/(2) Fill Stations/(12) ASME Cylinders/(3) Racks	167,000	167,000	-	
(1) PortaCount Model 8048-T @\$17,300 + 5 Year Maint. Plan @\$5,700	23,000	23,000	-	
Thermal Imaging Cameras (TIC) and 3 Reserve Thermal Imaging Cameras	18,000	18,000	-	
Reserve Extrication Tools (request was removed in 2024)	50,000	50,000	-	
Replacement/ reserve hose.	66,500	66,500	-	
Year one of K-Saw (Cutoff Saw) phased 5 year replacment (11 per year @\$3199 Each)	35,189	35,189	-	
Total Equipment	1,773,189	1,773,189	-	
Facilities				
JSF Gym Floor	-	-	-	
JSF and TJ burn can enclosure (have received quote)	150,000	150,000	-	
HQ Remodel/ Mineral Basement Remodel	-	-	-	
Existing facilities maintenance/ remodels	1,267,875	1,157,875	(110,000)	Accerelated concrete projects
Land for station 16	1,500,000	1,500,000	-	
Station 1 (15)	1,472,195	1,472,195	-	
Facilities Total	4,390,070	4,280,070	(110,000)	
Vehicles				
1 BC/ DC Replacement	150,000	150,000		
2 Dive Units	1,000,000	1,000,000		
1 Boat	200,000	200,000		
Upfitting	202,500	202,500	-	
Vehicles Total	1,552,500	1,552,500	-	
Total Capital Projects	7,715,759	7,605,759	(110,000)	

As cold weather inherently delays concrete projects to May/June 2025, the urgent concrete projects were started sooner in Q3 of 2024. Facilities maintenance/ remodel project line was therefore reduced in 2025 by the forecasted 2024 overrun attributed to concrete projects.



CBA Compared to June Estimations

CBA Impact: 3% Baseline v CBA Increase			
	Increase	Estimated in June	Variance
<u>CBA: Salaries</u>	<u>9,438,757</u>	<u>8,506,239</u>	<u>932,518</u>
Salaries	6,872,357	6,162,705	709,652
Longevity	2,109,206	1,886,340	222,866
Index	457,194	457,194	-
<u>CBA: Overtime</u>	<u>689,949</u>	<u>689,949</u>	<u>-</u>
<u>CBA: Benefits</u>	<u>812,613</u>	<u>831,042</u>	<u>(18,430)</u>
Pension	994,008	655,745	338,263
Deferred Comp	368,853	362,500	6,353
Disability	516,075	511,120	4,955
Worker's Comp	198,832	184,550	14,282
Medical	(1,265,156)	(882,873)	(382,283)
Total	\$10,941,319	\$ 10,027,231	\$ 914,088

*Salaries: Did not include the change in line positions in June to reflect staffing model

*Longevity: Eligibility pool increased from starting at 36 months, to the first of the year in which the anniversary occurs

*Pension: 253k increase attributed to Longevity moving from Benefits to Salaries, Other increase due to salary increase

*Medical: Change to hybrid options vs the June assumption of revising the employer/employee split

***Removed 2 lines from June Estimates: Education as the savings were driven by staff and Academy as not related to CBA**

Please note the difference in salaries from 9.4M v 9.7M is the baseline. \$9.4M is compared to if there was a 3% increase to 2024 whereas \$9.7M is compared to 2024 Budget



2025 Budget – All Funds



2025 Proposed General Fund Budget Comparison

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Revenues						
Property Taxes	124,029,742	161,912,193	161,625,733	154,551,768	(4.55%)	(4.38%)
Abatements	-	-	-	668,332		
Specific Ownership Tax	9,841,160	9,690,566	9,980,603	10,080,409	4.02%	1.00%
Ambulance Transport Fees	14,092,457	14,357,722	14,839,653	18,816,657	31.06%	26.80%
Medicaid Supplemental Fee	7,433,403	7,842,240	7,234,628	7,234,628	(7.75%)	0.00%
Permit/Plan Review Fees	2,241,971	2,243,109	1,973,142	2,239,516	(0.16%)	13.50%
Other Income	8,406,494	4,633,010	3,978,647	3,972,371	(14.26%)	(0.16%)
JACC Revenue	250,000	675,000	675,000	270,500	(59.93%)	(59.93%)
Leases (GASB 87)	181,751	194,980	194,980	194,980	0.00%	0.00%
Total Revenues	166,476,978	201,548,820	200,502,387	198,029,162	(1.75%)	(1.23%)
Expenses						
Salaries	(90,328,520)	(98,666,561)	(95,213,252)	(108,837,957)	10.31%	14.31%
Benefits	(36,419,766)	(39,313,569)	(37,107,458)	(40,756,133)	3.67%	9.83%
Overtime	(8,190,684)	(9,856,418)	(11,772,795)	(10,842,060)	10.00%	(7.91%)
Treasurers Fees	(1,862,832)	(2,428,683)	(2,428,683)	(2,318,277)	(4.55%)	(4.55%)
Operating Expenses	(20,543,603)	(21,434,594)	(21,434,594)	(22,413,286)	4.57%	4.57%
Rollover Projects	-	-	(350,000)	-		(100.00%)
JACC Expenses	(252,457)	(745,000)	(745,000)	(270,500)	(63.69%)	(63.69%)
Leases (Contract Obligation)	(181,751)	(194,980)	(194,980)	(194,980)	0.00%	0.00%
Leases (Annual)	(814,979)	(514,300)	(514,300)	(531,200)	3.29%	3.29%
Total Expenses	(158,594,591)	(173,154,104)	(169,761,062)	(186,164,392)	7.51%	9.66%
Other Financing Sources (Uses)						
Transfers To Other Funds	-	(30,000,000)	(30,000,000)	(15,000,000)	(50.00%)	(50.00%)
Transfers From Other Funds	-	-	-	-		
Total Other Financing Sources (Uses)	-	(30,000,000)	(30,000,000)	(15,000,000)	(50.00%)	(50.00%)
Net Change in Fund Balance	7,882,387	(1,605,284)	741,324	(3,135,230)		
Ending Fund Balance	49,908,875	48,303,591	50,650,199	47,514,969	(1.63%)	(6.19%)
Reserve Threshold (%)	31%	28%	30%	26%		



Capital Fund

Capital Projects Fund					
	2023 Actual	2024 Budget	2024 YTD Actual	2024 Forecast	2025 Budget
REVENUE					
Net Investment Earnings	348,550	150,000	746,855	822,347	585,000
Excise Tax	728,625	551,040	277,204	369,605	150,000
Reimbursements	1,695,000				
Transfers from Other Funds		30,000,000	30,000,000	30,000,000	15,000,000
Total Revenue	\$ 2,772,175	\$ 30,701,040	\$ 31,024,059	\$ 31,191,952	\$ 15,735,000
EXPENDITURES					
Building Projects	2,601,148	9,351,932	5,887,856	8,625,421	4,280,070
Equipment	4,662,873	3,845,000	4,013,240	4,571,511	1,773,189
Vehicles and Apparatus	4,076,553	8,335,000	3,210,741	8,335,000	1,552,500
Leases-building and equipment	76,203				
Total Expenditures	\$ 11,416,777	\$ 21,531,932	\$ 13,111,837	\$ 21,531,932	\$ 7,605,759
Net Income	\$ (8,644,602)	\$ 9,169,108	\$ 17,912,222	\$ 9,660,020	\$ 8,129,241
Funds Available - End of Year	\$ 11,475,611	\$ 20,644,719	\$ 29,387,833	\$ 21,135,631	\$ 29,264,872



Self Insured Fund

Self Insured Fund										
	2023 Actual		2024 Budget		2024 YTD Actual	2024 Forecast	2025 Budget			
REVENUE										
Medical: General Fund Employer	\$	16,780,283	\$	17,711,623	\$	12,648,639	\$	16,864,852	\$	14,102,833
Dental Premium	\$	796,263	\$	746,717	\$	645,605	\$	860,807	\$	880,549
Misc Revenue	\$	1,055,168	\$	1,000,000	\$	1,488,455	\$	1,488,455	\$	1,000,000
Stop Loss	\$	11,386	\$	10,000	\$	-	\$	-		
Net Investment Earnings	\$	168,708	\$	50,000	\$	219,677	\$	287,500	\$	125,000
Total Revenue	\$	18,811,808	\$	19,518,340	\$	15,002,376	\$	19,501,614	\$	16,108,382
EXPENDITURES										
H.S.A Contribution	\$	509,000	\$	515,750	\$	417,500	\$	417,500	\$	403,750
Claims: Medical	\$	14,426,134	\$	15,270,522	\$	11,924,152	\$	15,898,869	\$	13,274,040
Claims: Dental	\$	721,418	\$	800,000	\$	535,322	\$	713,763	\$	851,040
Administration Cost	\$	1,229,286	\$	1,287,474	\$	843,373	\$	1,124,497	\$	1,153,141
Total Expense	\$	16,885,838	\$	17,873,746	\$	13,720,347	\$	18,154,629	\$	15,681,971
Net Income	\$	1,925,970	\$	1,644,594	\$	1,282,029	\$	1,346,984	\$	426,411
Fund Balance	\$	2,047,907	\$	3,692,501	\$	3,329,936	\$	3,394,891	\$	3,821,302



Building Rental Fund

Building Rental Fund										
	2023 Actual		2024 Budget		2024 YTD Actual		2024 Forecast		2025 Budget	
REVENUE										
Lease Rental Income	\$	631,582	\$	655,540	\$	498,261	\$	680,000	\$	702,500
Lease Interest Income		7,529		-		-		-		-
Total Revenue	\$	639,111	\$	655,540	\$	498,261	\$	680,000	\$	702,500
EXPENDITURES										
Building and Grounds Maintenan		613,793		663,500		466,085		621,447		677,500
Capital Outlay		43,984		66,500		29,798		95,000		75,000
Total Expenditures	\$	657,777	\$	730,000	\$	495,883	\$	716,447	\$	752,500
Net Income	\$	(18,666)	\$	(74,460)	\$	2,378	\$	(36,447)	\$	(50,000)
Funds Available - End of Year	\$	464,540	\$	381,338	\$	466,918	\$	428,093	\$	378,093



Cherry Hills Pension Fund

Cherry Hills Pension Fund					
	2023 Actual	2024 Budget	2024 YTD Actual	2024 Forecast	2025 Budget
REVENUE					
Property Taxes	\$ 281,353	\$ 367,678	\$ 363,082	\$ 363,082	\$ 371,716
Specific Ownership Taxes	18,577	17,000	15,840	21,121	23,000
Investment Income	56,643	15,000	50,780	67,707	60,000
Total Revenue	\$ 356,573	\$ 399,678	\$ 429,702	\$ 451,910	\$ 454,716
EXPENDITURES					
Administration	220,962	222,250	5,454	222,189	245,000
Total Expenditures	\$ 220,962	\$ 222,250	\$ 5,454	\$ 222,189	\$ 245,000
Net Income	\$ 135,611	\$ 177,428	\$ 424,248	\$ 229,721	\$ 209,716
Funds Available - End of Year	\$ 988,344	\$ 1,158,294	\$ 1,412,592	\$ 1,218,065	\$ 1,427,780



Budget Timeline and Next Steps

December 9th: Adopt 2025 Budget and Fee Schedules at Board meeting

December 10th Last day Assessors can make changes to assessed or actual valuations.

December 13th Deadline to certify mill levy to the Board of County Commissioners (§39-5-128(1), C.R.S.). Local governments levying a property tax must adopt their budgets and make appropriations before certifying the mill levy to the Board of County Commissioners (§29-1-108(2), C.R.S.). *NOTE: December 15th is a Sunday so submittal should be on December 13th*

December 22nd Deadline for Board of County Commissioners to levy taxes and to certify the levies to the Assessor.

January 31st File certified copy of adopted budget with the state



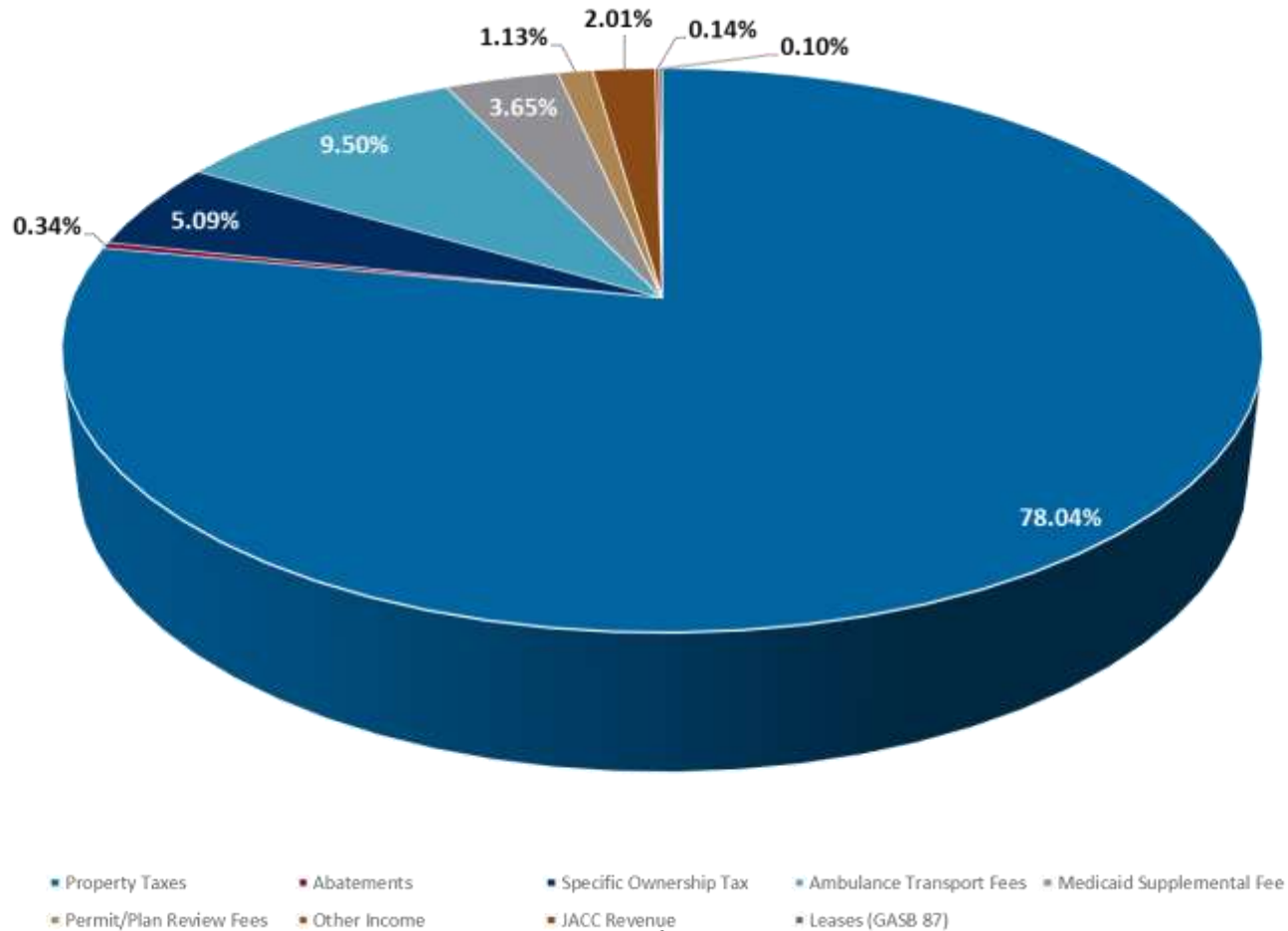


Questions

Appendix: Deeper Dive into General Fund Budget Components

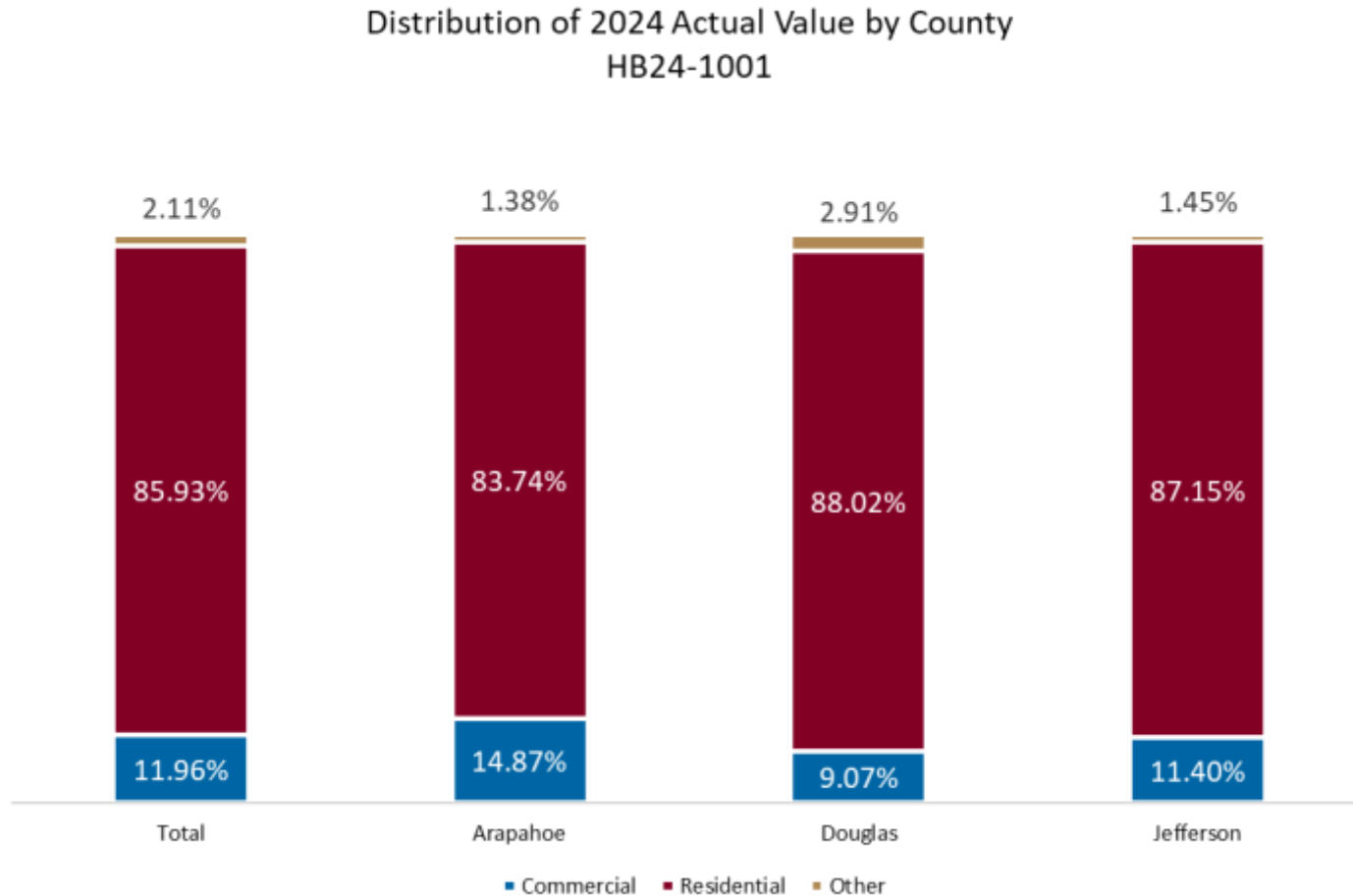
Revenues

Revenues for 2025 Total \$198.0 Million
1.75% Decrease from 2024 Budget



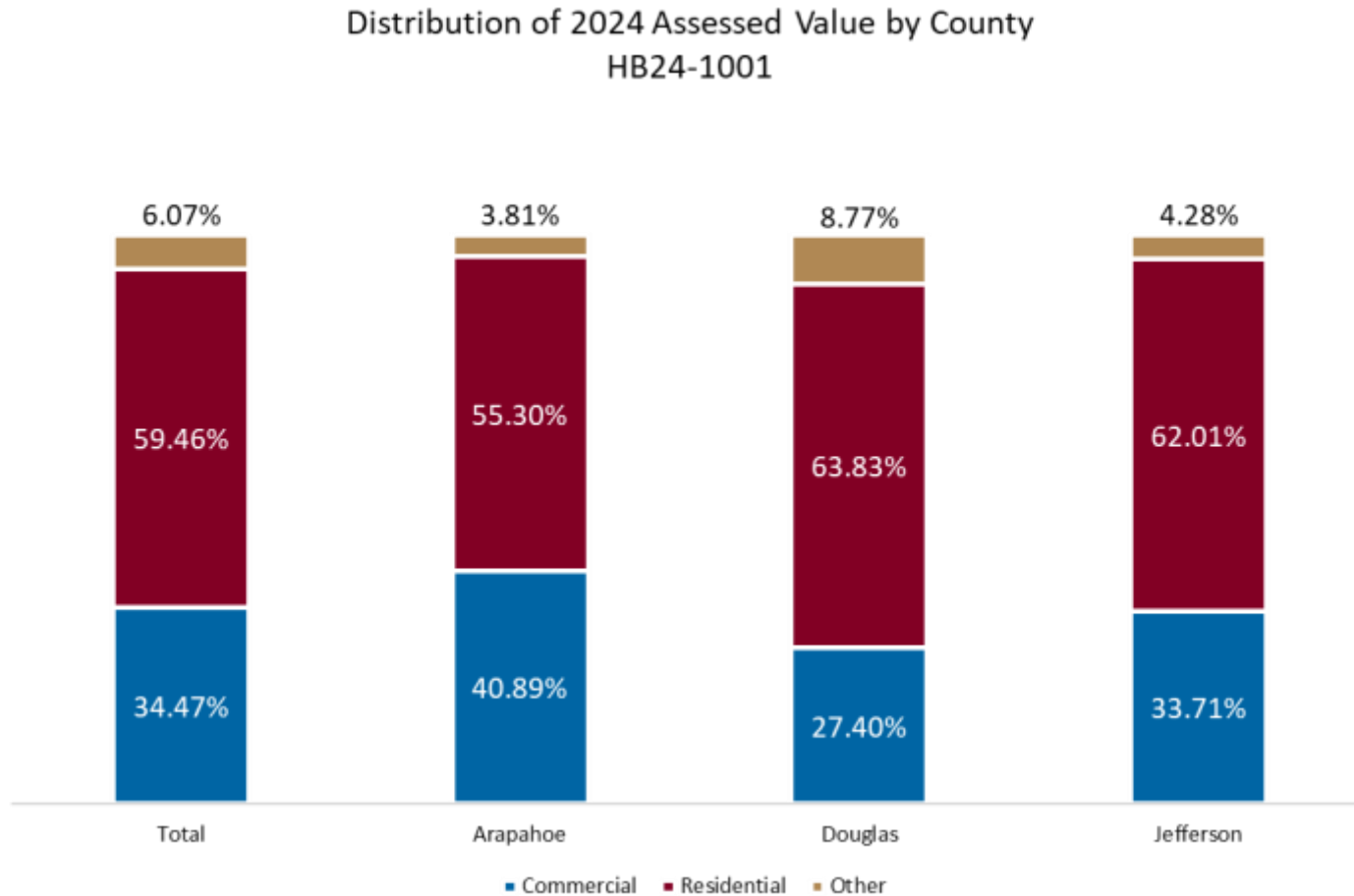
Components of Property Taxes

Actual Property Value by County



Components of Property Taxes

Assessed Property Value by County

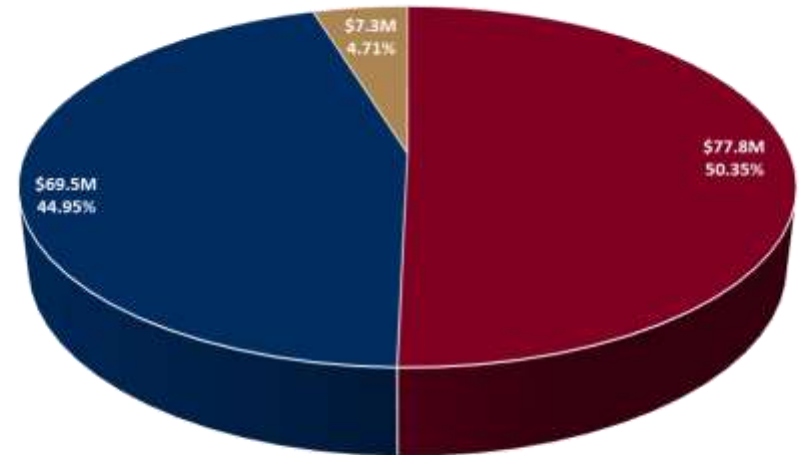


Property Taxes

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Revenues						
Property Taxes	124,029,742	161,912,193	161,625,733	154,551,768	(4.55%)	(4.38%)
Abatements	-	-	-	668,332		

Preliminary Certification of Valuations show property tax revenue increasing 24.61% from 2023

- Arapahoe County increased 20.62% from 2023
- Douglas County increased 28.89% from 2023
- Jefferson County increased 29.32% from 2023



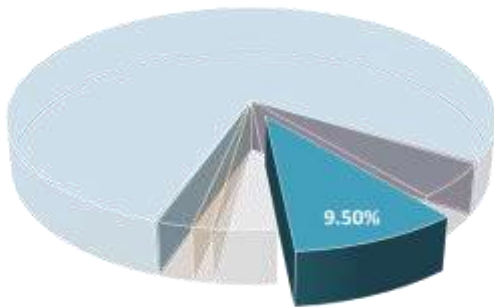
■ Arapahoe ■ Douglas ■ Jefferson

Components of Other Revenue Categories

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Revenues						
Specific Ownership Tax	9,841,160	9,690,566	9,980,603	10,080,409	4.02%	1.00%
Ambulance Transport Fees	14,092,457	14,357,722	14,839,653	18,816,657	31.06%	26.80%
Medicaid Supplemental Fee	7,433,403	7,842,240	7,234,628	7,234,628	(7.75%)	0.00%
Permit/Plan Review Fees	2,241,971	2,243,109	1,973,142	2,239,516	(0.16%)	13.50%

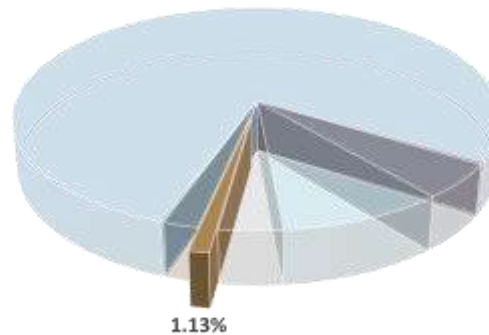
Ambulance Transport | \$18.8M

- 31.06% increase from 2024 budget



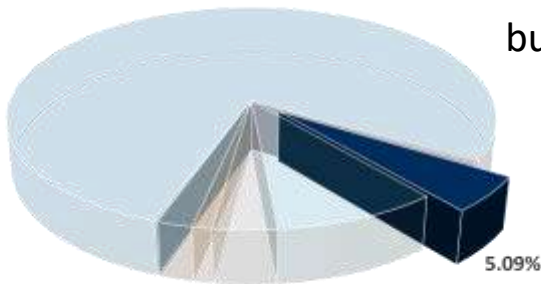
Permit/Plan Review Fees | \$2.2M

- 0.16% decrease from 2024 Budget



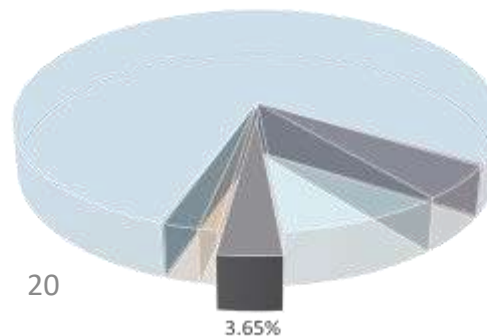
Specific Ownership Tax | \$10.1M

- 4.02% increase to 2024 budget



Medicaid Payment | \$7.2M

- 7.75% decrease from 2024 budget

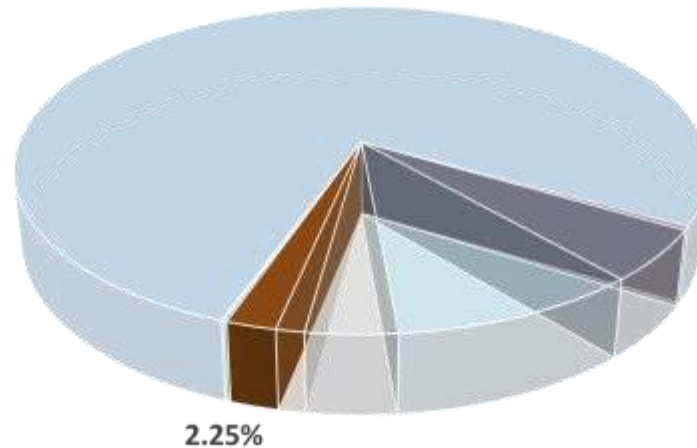


Other Income

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Revenues						
Other Income	8,406,494	4,633,010	3,978,647	3,972,371	(14.26%)	(0.16%)
JACC Revenue	250,000	675,000	675,000	270,500	(59.93%)	(59.93%)
Leases (GASB 87)	181,751	194,980	194,980	194,980	0.00%	0.00%

Other Income | \$4.0M

- Net Investment Income: \$1,802,000
- Reimbursements: \$1,550,000
- Rental Income: \$187,371
- Dispatch Fees: \$140,000
- Miscellaneous Income: \$148,000
- Grant Proceeds: \$120,000
- Sale of Assets: \$25,000



JACC | \$0.3M

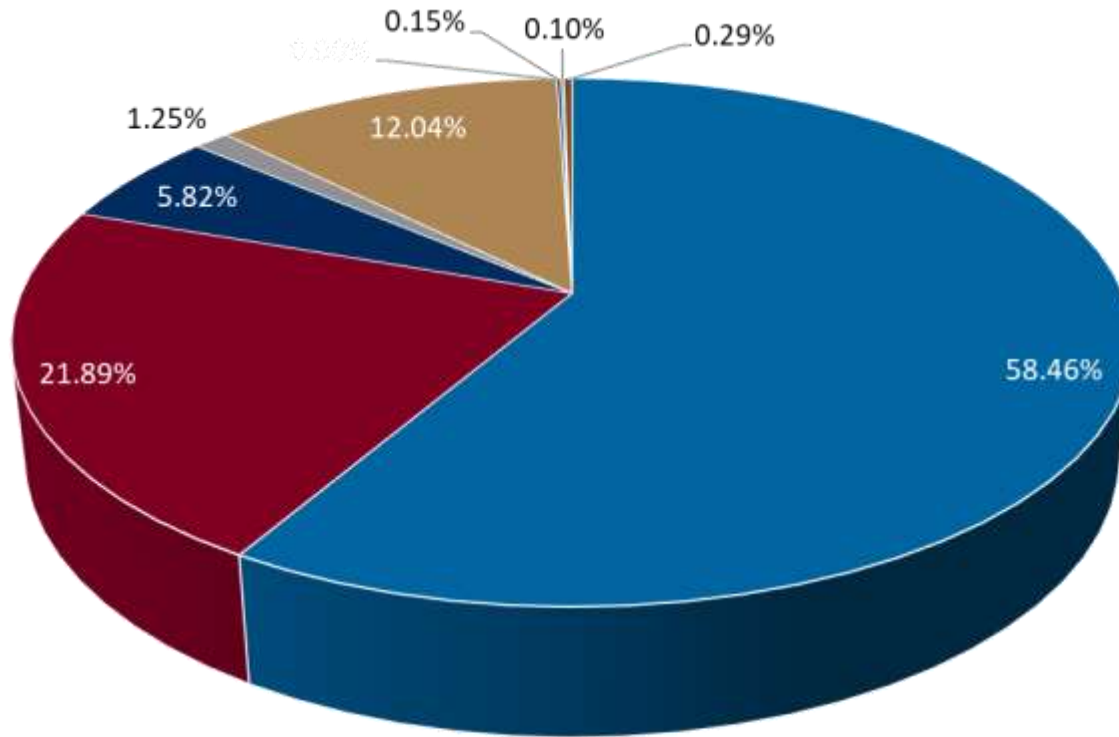
Program is 100% reimbursable. Expected expenses and revenue to increase as dispatch equipment is replaced in coming years

Lease (GASB) | \$0.2M

Leases (GASB 87) has an offsetting expense account and nets to \$0 but is needed to ensure budget allocation and to adhere to the new GASB pronouncement

Expenses

Expenses for 2025 Total \$186.2 Million

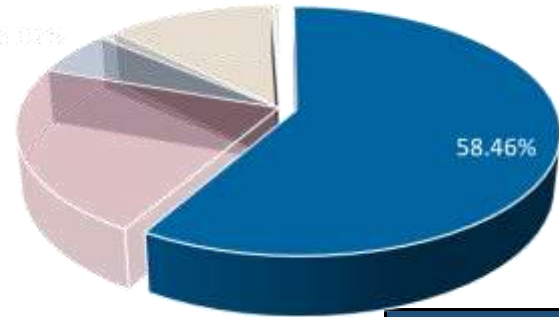


- Salaries
- Benefits
- Overtime
- Treasurers Fees
- Operating Expenses
- Rollover Projects
- JACC Expenses
- Leases (Contract Obligation)
- Leases (Annual)



Components of Total Salaries

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Salaries	(90,328,520)	(98,666,561)	(95,213,252)	(108,837,957)	10.31%	14.31%

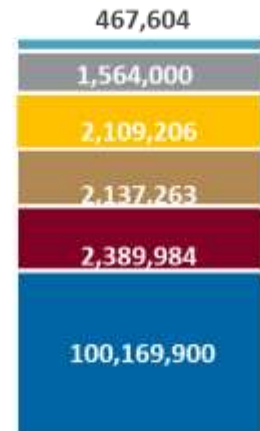


Total Salaries | \$108.8M

Increase of \$10.2M from 2024 Budget

FTE Count	
Line	619
Staff	181
Total	800

2025 Increase from 2024	Amount
CBA	9,733,294
Promotions, Step	(64,297)
Staff Market Increase*	1,398,568
Attrition	(824,822)
Education	(346,561)
Buyouts, holidays, other	275,214
Total	\$ 10,171,396



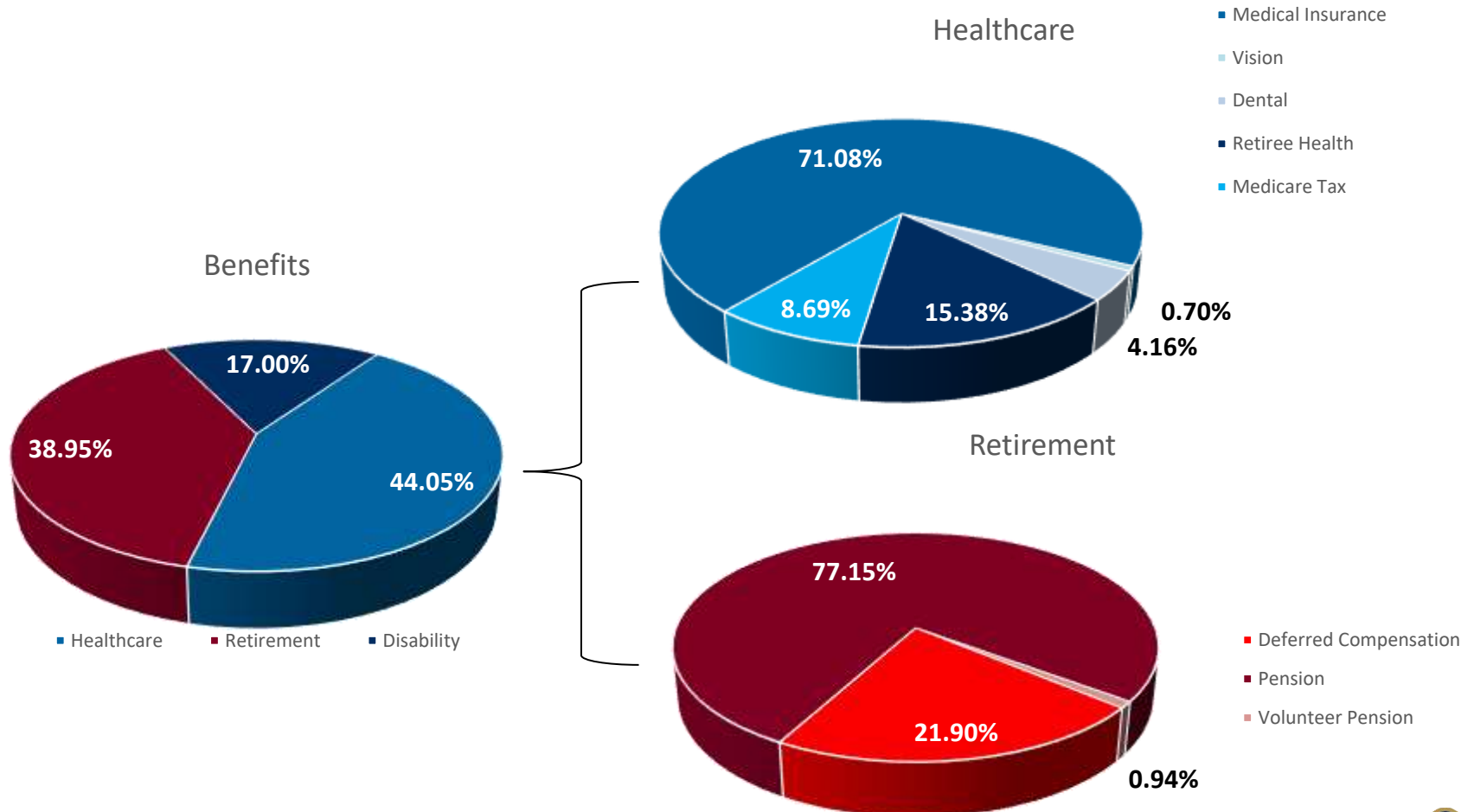
- Salaries
- Annual Leave Buyout
- Holiday Premium
- Longevity
- Educational Differential
- Other Differentials



Components of Benefits

Benefits | \$40.8M

Fringe Benefit Rate: 37.5%



Components of Benefits

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Benefits	(36,419,766)	(39,313,569)	(37,107,458)	(40,756,133)	3.67%	9.83%

Benefits | \$40.8M

Benefit increases from Budget 2024: \$1.4M or 3.67%

Fringe Benefit Rate: 37.45%

Main Drivers from Budget 2024:

- Pension: \$1.3M increase to \$12.3M
- FPPA Death and Disability: \$0.5M increase to \$3.0M, 17.4% YoY
- Workers Compensation: \$0.3M increase to \$2.8M, 10.5% YoY
- Deferred Compensation: \$0.4M increase to \$3.5M, 11.1% YoY
- Medical Insurance: \$1.0M decrease to \$13.5M
 - Assumes medical plan design with 3 plans in Cigna and 3 plans in Kaiser



Overtime Breakdown

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Expenses						
Overtime	(8,190,684)	(9,856,418)	(11,772,795)	(10,842,060)	10.00%	(7.91%)

- Wildland & USAR Reimbursement: \$1.0M

Overtime Breakdown	
Minimum Staffing	5,835,088
Project Meeting/OT	3,202,972
FLSA	750,749
Wildland Deployment	850,000
USAR Deployment	150,000
On Call hours	53,250
Total	\$ 10,842,060



Operating Expenses

	Audit 2023	Budget 2024	Forecast 2024	Budget 2025	% Change vs 2024 Budget	% Change vs 2024 Forecast
Expenses						
Treasurers Fees	(1,862,832)	(2,428,683)	(2,428,683)	(2,318,277)	(4.55%)	(4.55%)
Operating Expenses	(20,543,603)	(21,434,594)	(21,434,594)	(22,413,286)	4.57%	4.57%
Rollover Projects	-	-	(350,000)	-		(100.00%)
JACC Expenses	(252,457)	(745,000)	(745,000)	(270,500)	(63.69%)	(63.69%)
Leases (Contract Obligation)	(181,751)	(194,980)	(194,980)	(194,980)	0.00%	0.00%
Leases (Annual)	(814,979)	(514,300)	(514,300)	(531,200)	3.29%	3.29%

- Treasurers Fees: Estimated at 1.5% of overall Property Tax revenue
- Operating Expenses: 2.0% increase; includes \$400K Board Election & \$150K PFAS Foam
- JACC was appropriated as separate fund in 2024 but should remain in General Fund on its own line; anticipated to increase as equipment is replaced – increase due to MDC licensing
- Lease (Contract Obligations): Line offset revenues due to GASB 87
- Annual leases for both equipment and warehouse ~3% increase



2025 Capital Expense Requests

Changes from 11/4/2024 Presentation	2025
Equipment	
Thermal Imaging Cameras (TIC)	18,000
Annual Station and Gym Equipment replacement	23,000
(1) PortaCount Model 8048-T @ \$17,300 + 5 Year Maint. Plan @ \$5,700	23,000
Year one of K-Saw (Cutoff Saw) phased 5 year replacment (11 per year @ \$3199/ea)	35,189
ERP Enhancements (Powerapp)	50,000
Reserve Extrication Tools (request was removed in 2024)	50,000
Replacement/reserve hose.	66,500
Replace the DSX Door Security System (Current system is from 2005 not supported)	150,000
SCBA Equipment 202:39's Compressor/(2) Fill Stations/(12) ASME Cylinders/(3) Racks	167,000
Bunker Gear Recruits X 2 sets	328,000
HPE Server / Storage - SMFR Business Core system replacement	350,000
Bunker Gear Lifecycle Replacement	512,500
Total Equipment	1,773,189
Facilities	
JSF Gym Floor (Waiting for quotes)	-
JSF and TJ burn can enclosure (have received quote)	150,000
HQ Remodel/ Mineral Basement Remodel (Waiting for quotes)	-
Existing facilities maintenance / remodels	1,157,875
Land for station 16	1,500,000
Station 1 (15)	1,472,195
Facilities Total	4,280,070
Vehicles	
1 BC/ DC Replacement	150,000
2 Dive Units	1,000,000
1 Boat	200,000
Upfitting	202,500
Vehicles Total	1,552,500
Total Capital Projects	\$ 7,605,759

