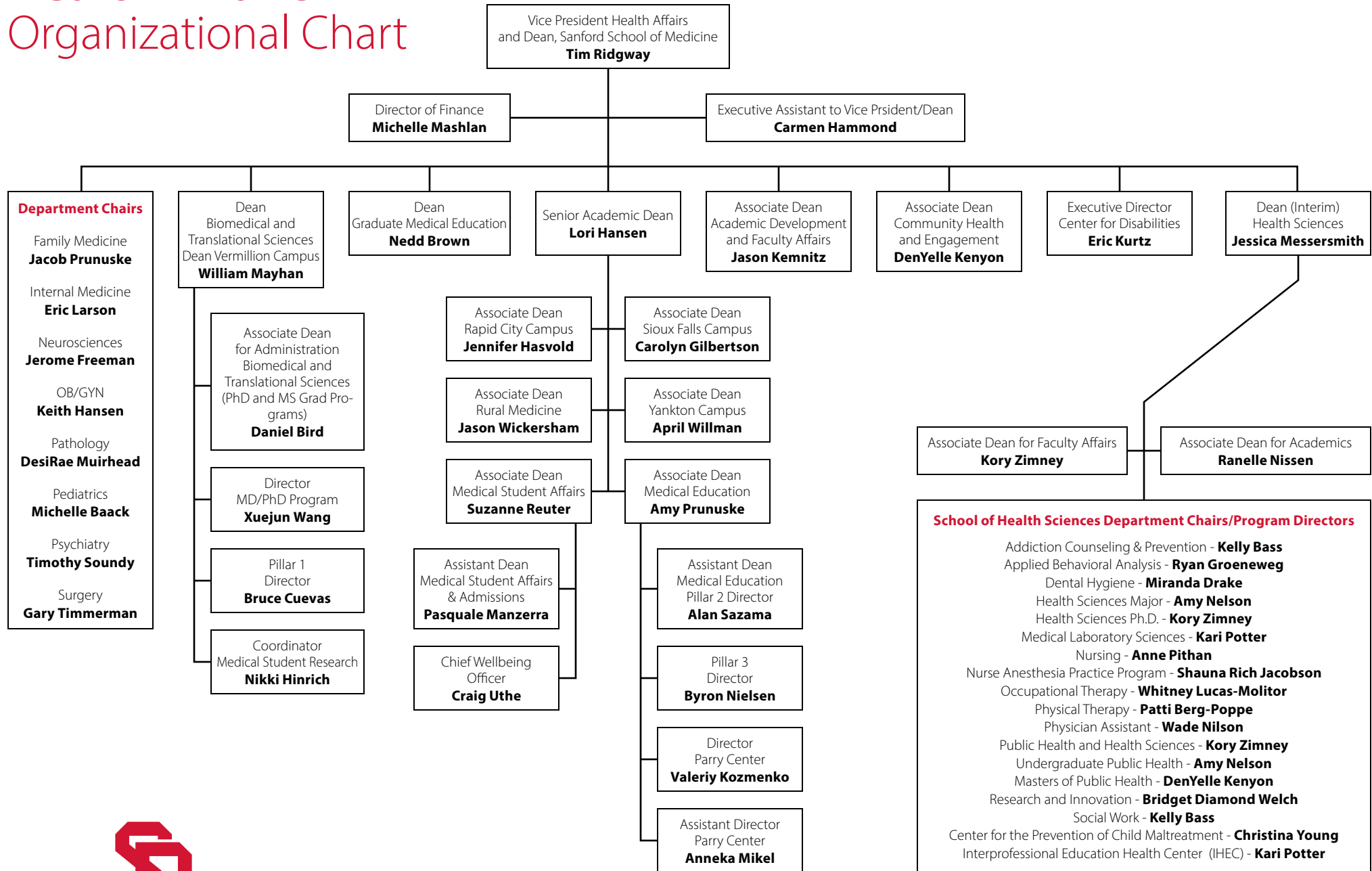


Health Affairs Organizational Chart

Revised December 10, 2025



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